

<b>Item No:</b>	<b>Classification:</b> Open	<b>Date:</b> 6 September 2018	<b>Decision Taker:</b> Strategic Director of Housing & Modernisation
<b>Report title</b>	Gateway 2 – Alberta Estate Houses QHIP 2018/2019		
<b>Ward(s) or groups affected</b>	Cathedral Ward		
<b>From</b>	Head of Investment		

## RECOMMENDATIONS

1. That the strategic director of housing and modernisation approves the award of the Alberta Estate House & Penton Place QHIP 2018/2019 via a mini-competition from the major works constructor framework to Standage & Co. Ltd for a period of 36 weeks.

## BACKGROUND INFORMATION

2. In October 2015, cabinet approved the establishment of the major works constructor framework ('the framework') for a period of 4 years from 1 March 2016 in the four Lots as follows:
  - a. Lot 1 - Main building works (low value schemes up to £3.5m)
  - b. Lot 2 - Main building works (high value schemes over £3.5m)
  - c. Lot 3 - District mains, boilers and internal works
  - d. Lot 4 - Communal and electrical works
3. It was noted to cabinet that the strategic director of housing and modernisation will take the decisions for works being instructed through the framework in line with the scheme of delegation and approval was obtained for exemption from contract standing order 4.5.2(h) requiring consideration of approval reports by the relevant DCRB for works being instructed through the framework.
4. The framework supports and works alongside the council's 3 existing major works partnering contracts ('partnering contracts') but more specifically, undertakes work in contract areas 1 and 2 where the partnering contracts were mutually concluded. It should be noted that 2 of the 3 partnering contractors act as reserve contractors for contract areas 1 and 2. The partnering contracts for contract areas 3, 4 and 5 are in place until 13 June 2018 subject to contract extension and have non-exclusive extensions in place with termination at will clauses. However, mini-competition through the framework will be used where there are no partnering contracts in existence.

5. The scope of works for this scheme includes:
  - Repairs and renewals to communal internal stairways, walkways, balconies (private and communal)
  - Decorations to existing external communal areas
  - Repairs to concrete and brickwork
  - Installation of extractor fans to council tenanted dwellings
  - Replace/repair rainwater systems - guttering and down pipes where required
  - Landlord electrical works where applicable - based on known extensive repair issues
  - Rewire council tenanted flats as required
  - Windows to dwellings – extensive repairs and overhaul where required
  - Undertake asbestos removal to disturbed areas where required
  - Installation of LD2 smoke alarms in tenanted and leasehold properties
  - Bathroom replacement within council tenanted dwellings based on age criteria - 30 years
  - Kitchen replacement within council tenanted dwellings based on age criteria - 20 years.
6. Lot 1 is applicable to these works.
7. The duration of the works is 36 working weeks.
8. Works are expected to start on 22 October 2018 and complete on 1 July 2019.

**Procurement project plan (Non Key Decision)**

Activity	Completed by/Complete by:
Approval of Gateway 2: Establishment of major works framework agreement	10/09/2018
Issue Notice of Intention (Applies to Housing Section 20 Leaseholder Consultation)	01/03/2018
Mini competition invitation	03/05/2018
Closing date for return of tenders	07/06/2018
Completion of evaluation of tenders	21/06/2018
Issue Notice of Proposal (Applies to Housing Section 20 Leaseholder Consultation)	19/07/2018
Approval of Gateway 2: Mini competition award report	17/09/2018
Contract award	18/09/2018
Add to Contract Register	18/09/2018
Contract start	22/10/2018
Publication of award notice on Contracts Finder	22/10/2018
Contract completion date	01/07/2019

## KEY ISSUES FOR CONSIDERATION

### Description of procurement outcomes

9. This scheme consists of works to blocks on Alberta Estate House & Penton Place, in the Borough & Bankside area. This includes 20 leasehold properties and 1 Right to Buy (RTB) applicant. The address details are as follows:

Block Address
Alberta Street : 42, 46, 49, 53, 56, 58, 59, 60 & 65;
Ambergate Street: 59, 77, 81, 83, 87, 88, 91, 95, 98, 99, 100, 104, 105, 106, 108, 114, 116 & 120
Penton Place: 2, 10, 14A-14E, 30, 32A-32E, 38, 42, 44, 48, 52A-52E, 54 & 56a

10. The key work elements are as follows:

Access
Roof Works
Rainwater Goods
Asphalt
Concrete Works
Brickwork Repairs
Windows
Doors
Kitchens
Bathroom & Wc
Electric
Finishes
Asbestos Removal
External Decorations
General Works
Provisional Sums
Preliminaries

### Policy Implications

11. This scheme is designed to deal with work to meet the Quality Homes Investment Programme (QHIP) which includes works to maintain decency and deliver the council's commitment to a quality kitchen and bathroom.
12. Planning consent is not required for works to Alberta Estate House & Penton Place.
13. As part of the overall procurement process for this framework, Standage & Co. Ltd was assessed and indicated compliance with the council's equal opportunities policy. This scheme is for works to the housing stock and will benefit all residents in the blocks affected.
14. This report confirms that, where applicable, this scheme is designed in compliance with the council's design specification as included in the overall procurement process for the framework.

### **Decent Homes**

15. Once all works are completed under this scheme, all properties will achieve the Government's Decent Homes standard.

### **Mini competition Process**

16. The call-off arrangements set out in the 'operation of the framework' document was followed and a mini-competition procedure was carried out.
17. As the scope of this work is of a nature where charges can be recovered from leaseholders under section 20 of the Landlord and Tenant Act 1987, leaseholder consultation was carried out. The council did not receive leaseholder nominations.
18. All contractors listed on Lot 1 were invited to participate in the mini-competition process with instructions to return the tender by 1pm on 7 June 2018. The list of contractors invited is as follows:
  - Niblock (Builders) Ltd
  - Standage & Co. Ltd
  - Architectural Decorations Ltd
  - Thomas Sinden Ltd
  - A& E Elkins Ltd
  - Saltash
19. All 6 tenders were returned.

### **Mini-competition Evaluation**

20. The tenders were evaluated in line with the rules set out in the framework.

21. Representatives from Potter Raper Partnership (PRP) and the investment team participated in the tender evaluation process which involved checking whether all requirements set out in the checklist were met and assessment of price and quality specific to this scheme.
22. All tenderers were required to complete and confirm that they meet the requirements set out in the checklist. The checklist was satisfactorily completed by all tenderers.
23. The quality element of the submissions was assessed on a pass/fail basis.
24. The quality criteria for these works were as follows:
  - Resources and management of Call-Off Contract
  - Management of Sub-Contractors
  - Health and Safety (H&S) proposals for the Call-Off Contract
  - Design Proposals
25. The quality submissions were scored using a 1 – 3 scoring systems as set out in the 'operation of the framework' document. At this stage, tenderers were required to meet a minimum threshold of 3. If they failed to meet this standard, they were not assessed any further in this process. All tenderers achieved the threshold 3.
26. The results of the quality criteria assessments were as follows:

<b>Contractor</b>	<b>Pass/Fail</b>
Niblock (Builders) Ltd	Pass
Standage & Co. Ltd	Pass
Architectural Decorations Ltd	Pass
Thomas Sinden Ltd	Pass
A&E Elkins Ltd	Pass
Saltash Construction Ltd	Pass

27. Tenderers were required to complete a scheme specific schedule of rates. The price evaluation included the pricing of an actual works package plus rates for composite items. Separately tendered percentages applied to overheads and profit. The costs obtained for this scheme are based on the rates tendered within the framework. This does not preclude the contractor from offering a lower rate than the framework tender.
28. All priced documents submitted were checked for arithmetical errors and general compliance with the tender requirements by PRP.
29. The council's appointed quantity surveyor has confirmed that the pricing has been checked in line with the framework's schedule of rates and confirmed that they are equal to or lower than the rates set out on the framework.
30. Therefore, on the basis of the mini-tender submitted, the contractor recommended for this scheme is Standage & Co Ltd.

#### **Plans for monitoring and management of the contract**

31. The performance of the framework contractors is monitored and managed by the investment team in accordance with the framework. Each project manager in the investment delivery team or other departmental officers calling from the framework provide a quarterly monitor on the performance of the framework contractors on the schemes they are working on as the framework contractors are expected to achieve certain targets set out in the Key Performance Indicators (KPIs) around the areas of time, cost and quality.
32. The framework contractors are monitored against these KPIs on a regular basis as if the framework contractors fail to perform to the required standard, their 'call-off' contract(s) can be terminated, their mini-competition opportunities can be restricted or they can be removed from the framework.
33. It is confirmed that this framework contractor has had 0 contracts terminated, 0 mini-competition opportunity exclusions and they have not been removed from the framework for Lot 1.
34. These 'call-off' contracts, whilst predominantly design and build contracts, have all design and work proposals examined and checked by both internal lead designers and cost consultants or by one of the council's professional technical services consultants, Calford Seaden LLP or PRP. It is confirmed for this scheme the lead design services will be provided by PRP and cost management by in house quantity surveyor.
35. The spend and performance is monitored by the Head of Investment and reported each quarter to the major works core group led by the Deputy Leader and Cabinet Member for Housing, the Housing Investment Board led by the Strategic Director of Finance and Governance.

#### **Health and Safety Plan**

36. The CDM 2015 regulations require a developed health and safety plan to be in place prior to commencement of works and the appointment of the principal designer at scheme inception. It is confirmed that the principal designer role will be provided by PRP who were appointed on 15 April 2016. Works will not commence on site until it is confirmed that the health and safety plan is sufficiently developed for the type of works proposed.

#### **Leasehold Implications**

37. Formal legal consultation with leaseholders has been undertaken by the council's specialist housing services team.

#### **Financial Implications**

38. In addition to the works cost, it is considered prudent to add a 5% risk contingency fund, as identified in paragraph 2 above, to the contract sum to allow for any unforeseen issues. Any additional works will be agreed with the lead designer and project manager and any costs arising due to any unforeseen works will be agreed by the quantity surveyor.

39. The works identified in this report form part of the Housing Investment Capital programme.

### **Legal Implications**

40. It is confirmed that this scheme falls under Lot 1 and the 'call-off' contract to be used is JCT Intermediate Building Contract with Contractor's Design 2011. The contract documentation will be passed to legal services to formalise a contract for the scheme in due course.

### **Consultation**

41. Consultation meetings were held with residents on 13 December 2017 and 12 April 2018 to discuss the scope of works. In addition, a leaseholders meeting was held on 30 July 2018 to discuss their contributions. All residents, the T&RA and local councillors will be written to advise the commencement date of the works and a further meeting will be held.
42. Regular meetings will be held with resident representatives during the course of the works to provide regular updates and address any concerns that may arise. Regular newsletters will be issued as the works progress and residents will be invited to regular coffee mornings. In addition a resident's project board will be established to discuss the works once the project comes to site. The resident project board will meet on a monthly basis for the duration of the works package.

## **SUPPLEMENTARY ADVICE FROM OTHER OFFICERS**

### **Strategic Director of Finance and Governance (H&M18/040)**

43. The report is requesting delegated approval from the Strategic Director of Housing and Modernisation to approve the award of Alberta Estate House & Penton Place QHIP 2018/2019 works via a mini-competition from the major works constructor framework to Standage & Co. Ltd for a period of 36 weeks.
44. Any variation or extension to the contract beyond the scope of this report will require concurrent is not required.

### **Director of Law and Democracy**

45. The legal implications are contained in the main body of this report.

### **Director of Exchequer (for housing contracts only)**

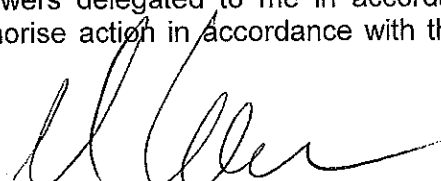
46. These are works of repair and are therefore chargeable to leaseholders under the terms of their leases.
47. There are 9 leaseholders included in the contract that will be affected by the works. In accordance with the Landlord and Tenant Act 1985 (as amended) section 20 notices of intention were served 22 March 2018 and expired on 23 April 2018. There were no observations received from leaseholders at this stage.

48. Section 20 notices of proposal were served on 19 July 2018 and expired on 20 August 2018. There were 2 observations received from leaseholders included in this package and they were responded to in writing. The observations were not of a nature that would impact on the commencement of these works.

**PART A – TO BE COMPLETED FOR ALL DELEGATED DECISIONS**

Under the powers delegated to me in accordance with the Council's Contract Standing Orders, I authorise action in accordance with the recommendation contained in the above report.

Signature:



Michael Scorer, Strategic Director of Housing and Modernisation

Date: 20 September 2018

**PART B – TO BE COMPLETED BY THE DECISION TAKER FOR:**

- 1) All key decisions taken by officers
- 2) Any non-key decisions which are sufficiently important and/or sensitive that a reasonable member of the public would reasonably expect it to be publicly available.

<b>1. DECISION(S)</b>
As set out in the recommendations of the report.

<b>2. REASONS FOR DECISION</b>
As set out in the report.

<b>3. ALTERNATIVE OPTIONS CONSIDERED AND REJECTED BY THE OFFICER WHEN MAKING THE DECISION</b>
Not applicable.

<b>4. ANY CONFLICT OF INTEREST DECLARED BY ANY CABINET MEMBER WHO IS CONSULTED BY THE OFFICER WHICH RELATES TO THIS DECISION</b>



**5. NOTE OF ANY DISPENSATION GRANTED BY THE MONITORING OFFICER, IN RESPECT OF ANY DECLARED CONFLICT OF INTEREST**

*If a decision taker or cabinet member is unsure as to whether there is a conflict of interest they should contact the legal governance team for advice.*

**6. DECLARATION ON CONFLICTS OF INTERESTS**

~~I declare that I was informed of no conflicts of interests.\*~~

or

I declare that I was informed of the conflicts of interests set out in Part B4.\*

(\* - Please delete as appropriate)

**BACKGROUND DOCUMENTS**

Title:	Held at	Contact
Major works project file	160 Tooley Street, SE1 2QH	Jo Taylor 020 7525 3614

**APPENDICES**

Appendix number	Title of appendix
n/a	

**AUDIT TRAIL**

<b>Lead Officer</b>	Ferenc Morath, Head of Investment		
<b>Report Author</b>	Jo Taylor – Contracts Manager		
<b>Version</b>	Final		
<b>Dated</b>	6 September 2018		
<b>Key Decision</b>	Yes	<b>If yes, decision date on forward plan</b>	N/A
<b>CONSULTATION WITH OTHER OFFICERS/DIRECTORATES/CABINET MEMBER</b>			
<b>Officer Title</b>	<b>Comments</b>	<b>Comments Included</b>	
Strategic Director of Finance and Governance	Yes	Yes	
Director of Law and Democracy	Yes	Yes	
Director of Exchequer	Yes		
Cabinet Member	N/a	N/a	
<b>Date final report sent to Constitutional Officer</b>			

