

<b>Decision Taker:</b>	Strategic Director of Resources
<b>Date:</b>	25 October 2024
<b>Report title:</b>	Gateway 3 – Variation Decision Extension of the South East London Combined Heat and Power plant (SELCHP) Heat Network to the Tustin Estate
<b>Ward(s) or groups affected:</b>	Nunhead & Queen's Road, Old Kent Road
<b>Classification:</b>	Open
<b>Reason for lateness (if applicable):</b>	N/A
<b>From:</b>	Strategic Director of Environment, Sustainability & Leisure

### **RECOMMENDATION(S)**

1. That the Strategic Director of Resources approves the proposed variation to the council's Heat Supply Agreement with Veolia ES Southwark Limited (VESS) for Works which requires capital expenditure from the council of £5,050,259 and the purchase of heat from VESS to 2033 at a cost of £1,480,362 making a total variation value of £6,530,621.

### **BACKGROUND INFORMATION**

2. On 14 June 2013 the council entered a Heat Supply Agreement with VESS requiring them to build, own and operate a heat network to supply low carbon heat from the SELCHP Facility (South East London Combined Heat and Power) to four council boiler houses. Under this agreement, VESS also operate the boiler houses and provide any necessary back-up heat to ensure a fully reliable heat supply.
3. Heat supplied by VESS via the Heat Supply Agreement has been consistently cheaper than gas and has provided superior levels of reliability. Over the first ten years of the contract, around 461 GWh of gas consumption has been offset, saving a net 75,000 tonnes CO<sub>2</sub>.
4. Residents and the council have benefitted from much smoother heating costs. During the recent global price spike, the cost of heat supplied through the Heat Supply Agreement only rose by around 10% compared to 250% for our gas-led systems.

5. The SELCHP Heat Network offers low-carbon heat not just to council housing estates but also to the wider community and has the benefit of air quality improvements for all. In 2017 the network started supplying low carbon heat to an office block in Bermondsey and in 2023 it started supplying the Compass School. Over the next few years it is hoped that The Bermondsey Project, on the site of the old Biscuit Factory, will also connect, as well as the New Bermondsey development close to Millwall football ground and many other sites.
6. Due to the success of the 2013 Heat Supply Agreement, the council and VESS have been working on a project to expand the SELCHP Heat Network to several housing estates across the centre of the borough and providing access to more schools, businesses and private residential development to connect.
7. At the cabinet meeting in September 2021, cabinet approved the ongoing work to expand the SELCHP Heat Network (see recommendation 3 and paragraph 30 of the Heat Networks Strategy paper (link in background papers section) which included next steps of commercialisation activities, grant applications, resident consultation and contract variation via a gateway 3 paper). This is a key strand of the council's Heat Networks Strategy and effort to reach net zero carbon by 2030 and is also in accordance with government policy on establishing Heat Network Zones where district heating is the lowest cost way of decarbonising heat.
8. In October 2021 the Cabinet Member for Council Homes and Homelessness and the Cabinet Member for the Climate Emergency and Sustainable Development wrote a joint letter of support to the Department for Business, Energy and Industrial Strategy (BEIS) in support of Veolia's Green Heat Network Fund (GHNF) grant application. That grant application was successful and Veolia was awarded a combination of commercialisation grant, construction grant and construction low-interest loan for the expansion of the SELCHP heat network in Southwark.
9. The majority of the technical, legal and commercial work in respect of the SELCHP Heat Network expansion has been completed but the parties have not yet reached a final commercial agreement and the final resident consultation is yet to be carried out. This means the main planned expansion of the Heat Network is still at least six months away from being agreed by the parties. In light of this the project is now proposed to be delivered in two phases: Phase 1 from SELCHP Facility to Tustin Estate and then onwards to Brimington boiler house. And Phase 2 from Culmore Road (just north of Brimington boiler house) to the remaining planned boiler house connections in Peckham. Phase 1 needs to be delivered more urgently than Phase 2 for the reasons outlined below.
10. Due to a planned cycle lane installation on the Ilderton Road, works to a railway bridge with associated closure of the Old Kent Road (both of which have grant funding contingent upon timely delivery) and a planned

resurfacing project at Brimington Park, it was deemed advantageous by both the council and Veolia to develop an Early Works package to get pipes in the ground in this area. The Early Works package includes pipe installation in Roman Way behind Brimington boiler house, across Culmore Road, through Brimington Park, across the Old Kent Road, and the lower part of Ilderton Road up to the Tustin Estate.

11. Veolia are currently delivering the Early Works package at their cost and risk, including installing pipe across the Old Kent Road to double up on the lane closures already in place for a railway bridge project, thus avoiding the need for multiple closures of this extremely busy highway.
12. From June 2024, the council agreed to partially underwrite these Early Works, up to £450,000 to reduce Veolia's exposure as the finalisation of the main planned expansion was still pending.
13. Whilst the Early Works are allowing the project to avoid construction programme clashes with other projects, and associated loss of grants, they do not cover all required pipework and infrastructure work to bring heat to the council's Tustin Estate new builds. With the main planned expansion still several months away from agreement, Veolia are unwilling to deliver an even greater early package of works at their risk.
14. The council has therefore negotiated a set of works that could be delivered as a Council Notice of Change under the current Heat Supply Agreement. This change would be documented in a Deed of Variation and executed as a deed. There have been no previous variations to this contract.
15. Heat supplied by VESS under the Heat Supply Agreement is supplied in bulk to the council who then further supply heat to residents, meaning the additional revenue costs of the proposed variation will be passed through to residents. All residents on the Tustin estate will have their own heat meter and full controls comprising a modern and efficient heating system offering excellent value for money.

## **KEY ISSUES FOR CONSIDERATION**

### **Key Aspects of Proposed Variation**

16. The proposed variation includes a change to the Heat Supply Agreement works to install district heating pipework from the SELCHP Facility to the Tustin Estate, a distance of around 1.1km with around half of this being within the London Borough of Lewisham. This pipework will connect to the Tustin Estate plant rooms which are currently being installed, as well as to the Early Works pipework which carries on down the Ilderton Road, across the Old Kent Road, across Brimington Park and reaches the Brimington estate boiler house. Veolia have quoted a capital cost of £5,050,259 for delivery of the works within Southwark, net of £3,614,138 of grant contribution which will fund the works within Lewisham. All pipe

assets will fall under Southwark Council ownership at the end of the contract in 2033.

17. The proposed variation to the Heat Supply Agreement also includes a change to the services to include the supply of low carbon heat in accordance with the Heat Supply Agreement's existing Output Specification, including supplying heat to six plant room locations across the various phases of the Tustin development, as well as all operation and maintenance of the plant rooms, and the provision of any back-up facilities required during SELCHP maintenance periods. Heat will be supplied to at least 2033 under the current Heat Supply Agreement.
18. Beyond 2033, heat will most likely be supplied under a proposed phase 2 contract variation to the Heat Supply Agreement which will run to 2049. If the parties do not reach agreed terms on the phase 2 variation, the current proposed variation binds VESS to freely give the Early Works assets (from Brimington to Tustin) to the council and to supply low carbon heat to the Brimington boiler house from April 2026 until 2033 at the same heat price as the main Heat Supply Agreement. The value of the Early Works assets is around £3m and the cost saving to the council from a Brimington SELCHP heat agreement would be around £1.5m to 2033.

### **Reasons for Variation**

19. VESS performance from 2013 to date has been good with exceptionally high levels of heat reliability achieved, alongside the significant carbon savings already noted in paragraph 2. The main reason for the proposed variation is to allow low carbon heat to reach the Tustin development as soon as possible, minimising the need for temporary oil boiler heating and negating the need for a permanent heat pump solution.
20. A secondary reason is to act as a stepping-stone to a phase 2 extension. While the current proposed variation to serve Tustin Estate offers good value as a standalone investment, it has the added benefit of creating potential for further expansion, specifically to Brimington but also beyond, and enabling VESS' contractors to maintain momentum and avoid cost increases which could otherwise impact further expansion.

### **Future Proposals for this Service**

21. A wider expansion to the heat network is planned, which would take heat all the way from SELCHP to the Sceaux Gardens estate in Camberwell. The wider expansion is in line with earlier cabinet decisions and actions, as outlined in paragraphs 7 and 8 above, but may require additional capital investment from the council, anticipated to be in the region of a further £5m capital. Such further expansion will require a contract variation subject to its own governance process and final cabinet approval. Further government grant funding for this is also being explored with a new grant application being considered for January 2025.

## Alternative Options Considered

22. If the council does not proceed with the proposed current variation to the Heat Supply Agreement to create a first phase extension to Tustin, the new homes on the Tustin estate would need to find an alternative low carbon heat source. Doing nothing is not an option as the first blocks on the Tustin Estate are nearing completion and handover and need to be heated. The only viable alternative would be to install air source heat pumps on the roofs of the blocks, in place of the planned district heating plant rooms. Initial modelling of this option has yielded a net additional cost of a heat pump solution of circa. £4.5m, i.e. with a capital cost of approximately £0.5m less than the first phase heat network solution. Under this option, however, the cost of heat to residents and the council would be just over twice as expensive.

## Identified risks for the Variation

23. Details of the risks and how they were/will be managed are outlined in the table below.

Risk	Impact	Probability	Mitigation	Post mitigation rating
Procurement challenge	Medium	Low	The council has taken dedicated external legal advice which concluded that the proposed CNOC was permitted under current procurement rules.	Low
Subsidy control	Medium	Low	The council has taken dedicated external legal advice which concluded that no subsidy is being given as long as works are delivered under Commercial Market Operator principles. This has been evidenced by the cost benchmarking undertaken by our cost consultant, which has been saved on file for audit trail.	Low
Poor performances or poor quality workmanship	Low	Low	VESS is a proven expert in district heating and already installed and operates the original heat network. They are working their sub-contractors to a high technical specification that includes radar surveys on 100% of pipe welds. Good VESS management is in place and has been tested through the Early Works.	Low

			Good council management is in place with a dedicated Project Manager.	
Financial – cost overrun	Low	Low	Under the Deed of Variation, VESS have provided a fixed cost for the works.	Low
VESS goes into liquidation, administration or ceases trading.	Low	Low	A Parent Company Guarantee (PCG) is in place through the original Heat Supply Agreement. The PCG is being re-confirmed as part of this contract variation.	Low

### Procurement project plan (Key Decision)

24.

Activity	Completed by/Complete by:
Forward Plan	01/08/2024
Brief relevant cabinet member (over £100k)	21/08/2024
DCRB Review Gateway 3:	04/09/2024
CCRB Review Gateway 3:	19/09/2024
Notification of forthcoming decision	28/10/2024
Approval of Gateway 3 Report	05/11/2024
End of Scrutiny Call-in period and notification of implementation of Gateway 3 decision	13/11/2024
Contract Variation Enacted	14/11/2024
Amend Contract Register	15/11/2024
Contract Variation start	15/11/2024
Publication of variation notice on Find a Tender Service	15/11/2024
Contract completion date	10/02/2033

### Policy framework implications

25. The project aligns with the council's Heat Networks Strategy, the Southwark 2030 Delivery Plan (24-26), Southwark's Climate Strategy, the London Plan and national policies which encourage low carbon heat networks.

### Contract management and monitoring

26. VESS performance is monitored and managed by a dedicated council project manager. Activities include weekly site visits to review progress, weekly contract meetings between the council, VESS and key sub-contractors. Liaison with other council departments, maintaining photo logs, meeting minutes and a risks and issues tracker. Further performance monitoring and management is carried out through monthly and annual service reports from VESS which are reviewed by the council.

### **Community, equalities (including socio-economic) and health impacts**

#### **Community impact statement**

27. Residents and communities are expected to benefit from less disruption and more efficient services if the phase 1 package goes ahead as soon as possible.

#### **Equalities (including socio-economic) impact statement**

28. Lower bills will especially benefit economically disadvantaged households in areas affected by the works.

#### **Health impact statement**

29. For the Tustin estate specifically and for the wider scheme, cheaper and more reliable heat will especially benefit households with vulnerable residents including the elderly, very young, people with reduced mobility and those with asthma and COPD illnesses.

#### **Climate change implications**

30. While linking Tustin new-builds to a SELCHP heat network expansion does not save more carbon than another low carbon solution (heat pumps), this phase 1 extension also guarantees to decarbonise the Brimington and Pomeroy estates as a minimum, thanks to the Early Works, thus saving 1,972 tonnes CO<sub>2</sub> per annum or 39,442 tonnes CO<sub>2</sub> over 20 years.
31. Furthermore, this phase 1 expansion also enables the wider proposed expansion of the SELCHP heat network which is believed to be the single biggest carbon-saving investment that the council can make, offering circa 10,000 tonnes of CO<sub>2</sub> reduction annually or 200,000 tonnes CO<sub>2</sub> over 20 years. This level of carbon saving would enable significant levels of council Green Buildings Fund and Climate Emergency Fund contributions which should enable a viable wider project to be reached, subject to the necessary agreements.

#### **Social Value considerations**

32. The Public Services (Social Value) Act 2012 requires that the council considers, before commencing a procurement process, how wider social, economic and environmental benefits that may improve the well-being of the local area can be secured. The Gateway 1 report for the Heat Supply

Agreement was taken to cabinet in February 2011, before the Public Services (Social Value) Act 2012 came into force. Nevertheless, it set out social, economic and environmental benefits, as outlined below, all of which are increased through this variation.

### **Economic considerations**

- 33. This variation will replicate the original contract objectives in having a positive economic impact on Southwark for the council, its tenants and its homeowners, primarily through cheaper heat provision.
- 34. Further VESS has confirmed that it continues to exceed the council's London Living Wage (LLW) requirements for payment of LLW to relevant staff.

### **Social considerations**

- 35. The variation will contribute to a reduction in fuel poverty through the provision of lower cost heat to tenants and homeowners.

### **Environmental/Sustainability considerations**

- 36. As well as the significant carbon savings of the wider expansion mentioned above (see paragraph 30), the project will result in less natural gas being combusted on each of our housing estates, meaning less NOx emissions and improved local air quality.
- 37. The project also contributes to the 'circular economy'. The council, through the Waste PFI contract with VESS, sends some 28,000 tonnes of household waste to the SELCHP plant every year. Heat energy that is currently wasted at the plant will be captured and sent back into Southwark to provide heat and hot water in our homes.

### **Financial Implications**

- 38. The value of the original contract approval and proposed variation are summarised in the table below:

	Original Approval	Current variation	New Total
Capital charges	0	£5,050,259	£5,050,259
Revenue charges	£47,080,813	£1,480,362	£48,561,175
Total contract value	£47,080,813	£6,530,621	£53,611,434

- 39. The annual profile of expenditure resulting from the variation is projected to be as follows:



Year	Capital expenditure forecast (£)	Revenue expenditure forecast (£)	Total forecast expenditure (£)
2024-25	2,525,129		2,525,129
2025-26	2,525,130	61,903	2,587,033
2026-27		95,308	95,308
2027-28		111,548	111,548
2028-29		211,690	211,690
2029-30		237,223	237,223
2030-31		259,897	259,897
2031-32		266,395	266,395
2032-33		236,398	236,398
Total	5,050,259	1,480,362	6,530,621

40. The heat supplied to Tustin estate will cost around £1.48m to 2033 (as per the revenue expenditure forecast in the table above). This compares to an estimated revenue cost of £3.25m to 2033 if a heat pump solution was implemented instead i.e. a saving of around £1.77m in heating costs (though the costs in both options would mostly be passed through to residents).
41. As noted in paragraph 18 above, the implementation of the proposed variation also guarantees to achieve low cost heat for Brimington boiler house by 2026, even if the wider network expansion is not delivered. This is expected to save around £1.5m by 2033, though again these savings would mostly be passed on to residents.
42. Under the Heat Supply Agreement, changes to the Works or Services agreed by the parties in accordance with a Council Notice of Change (see paragraph 46 legal implications) require that the contract 'Financial Base Case' to be updated in line with Schedule 8 of the contract (Financial Adjustments). This has been done and reviewed by council officers and the council's financial advisors on the project.
43. To implement a wider expansion of the SELCHP heat network across the borough may require further council funding, beyond that outlined above, up to potentially another £5m. For the avoidance of doubt, this current proposed variation in no way ties the council in to further expansion or investment, with future investments to be appraised on their own merits at the time. There is also scope to apply for additional government funding to achieve the wider expansion, which is being explored currently.
44. The Cabinet Member for Climate Emergency, Jobs & Business has approved the use of £3m of the council's Green Buildings Fund to pay towards the capital required. The remaining £2,050,259 capital funding required has been allocated to the Asset Management capital budget within the Housing Revenue Account and can be contained within the annual cash limits set for this programme.

### **Investment Implications (Housing Contracts only)**

45. No impact.

### **Legal Implications**

46. Clause 26.1 of the Heat Supply Agreement grants the council the right to propose changes to the scope of both the Works and Services delivered under the agreement. The council's external lawyers have advised that the variation be executed as a deed as with the Heat Supply Agreement. They also provided specific procurement advice and subsidy control advice to ensure the proposed contract variation is allowable under law.

### **Consultation**

47. The council has carried out several meetings with residents around the borough regarding the possibility of extension to the SELCHP Heat Network. Residents are generally positive towards the scheme as they have heard from residents in the Bermondsey area who are already benefiting from the existing project. The new homes at Tustin Estate planned for private sale have not yet been sold and so there are no homeowners affected by this heat phase 1 extension programme. No Section 20 consultation is required.

48. Consultation with residents will be required before Phase 2 of the SELCHP Heat Network extension can be carried out. This is planned for last 2024 and early 2025.

### **Other implications or issues**

49. No other implications.

## **SUPPLEMENTARY ADVICE FROM OTHER OFFICERS**

### **Strategic Director of Resources (H&M 24/057)**

50. This report is seeking approval from the Strategic Director of Resources to vary the council's Heat Supply Agreement with Veolia ES Southwark Limited (VESS) for the reasons set out in this report. The proposed variation will facilitate an expansion of the SELCHP Heat Network, requiring capital investment by the council of £5,050,259 anticipated during 2024-25 and 2025-26. The financial implications section of the report sets out how this will be funded, as well as the revenue impact of purchasing heat from VESS due to the heat network expansion.

### **Head of Procurement**

51. This report seeks approval to vary the council's Heat Supply Agreement with Veolia ES Southwark Limited (VESS) for Works, which requires capital expenditure from the council of £5,050,259, and the purchase of heat from VESS to 2033 at a cost of £1,480,362, making a total variation value of £6,530,621.
52. The report confirms that the original contract award contained provisions and mechanism (via use of a contract change control procedure) permitting variation, in alignment with the requested changes as outlined at paragraph 46 and is therefore consistent with both council CSO and the salient Public Contracts Regulations 2015 (PCR2015) as pertaining to modification of contracts during their term (regulation 72(1)(a)). In accordance with council CSO, the decision is reserved to the Director of Resources following review at DCRB and CCRB.
53. Headline options and risks associated are contained within table at the end of paragraph 23.
54. Alignment with the Fairer Future Procurement Framework (FFPF) is evidenced within the content of paragraphs 27 – 37 generally, and specifically via reference to associated achievement of carbon emission reductions, improved air quality and a reduction in fuel poverty (via lower bills for economically disadvantaged households). The report also confirms that VESS continues to exceed the council's London Living Wage (LLW) requirements for payment of LLW to relevant staff.
55. Proposed methodology for performance/contract monitoring is detailed within paragraph 26, namely through regular monitoring and review meetings. The report also confirms that annual performance reviews will be provided at required intervals in alignment with council CSOs.
56. The Community, Equalities and Health Impact Statements are set out in paragraphs 27 – 29.

57. The Climate Change, Social Value, Economic and Environmental / Sustainability statements are set out in paragraphs 30 – 37.

**Assistant Chief Executive – Governance and Assurance (Ref Con/CD/041024)**

58. This report seeks the approval of the Strategic Director of Resources to the variation of the council's Heat Supply Agreement with Veolia ES Southwark Limited (VESS) for works which requires capital expenditure from the council of £5,050,259 and the purchase of heat from VESS to 2033 at a cost of £1,480,362 making a total variation value of £6,530,621.
59. Given the value of the variation, CSO 6.6.3 stipulates that the decision to approve the variation is reserved to the Strategic Director of Resources after consideration by the Corporate Contract Review Board of this report.
60. Paragraphs 16 to 20 of this reports outlines the key aspects of the variation and the reasons why the variation is required.
61. Regulation 72(1)(a) of the Public Contracts Regulations 2015 (PCR 15) permits contracts to be modified without a new procurement where modifications irrespective of their monetary value have been provided for in the initial contract document in clear precise unequivocal review clauses which may include price revision clauses or options, provided that such clauses: (i) state the scope and nature of possible modification or options as well as the condition under which they may be used, and (ii) do not provide for modifications or options that would alter the overall nature of the contract or the framework agreement. Clause 26.1 of the Heat Supply Agreement permits the council to make changes to the scope of both the works and services delivered under the agreement as a Council Notice of Change (CNOc). The council's external lawyers have advised that the CNOc should be drafted as a deed. The changes proposed are consistent with regulation 72(1)(a) of the PCR 15.
62. Under CSO 2.3.1 contracts may only be awarded or a variation decision made if the expenditure has been included in approved revenue or capital estimates or has been otherwise approved by, or on behalf of the council. Paragraphs 38 to 44 of this report confirms how the proposed contract will be financed.

**Chief Digital and Technology Officer (For all contracts involving IT)**

63. N/A

**Director of Exchequer (for housing contracts only)**

64. The proposed project to enable the provision of heating and hot water supply through SELCHP forms part of the development of new homes on

the Tustin Estate. Although the SELCHP extension will enable the supply of heating and hot water to council properties, and may in time have a service charge implications where properties are sold, the properties are at development stage currently. There are therefore no statutory consultation requirements. It is noted that the Leasehold Valuation Tribunal (replaced by the First Tier Property Tribunal) scrutinised the current phase of SELCHP and confirmed the reasonableness of costs to council leaseholders. The agreement continues to deliver heat at a cheaper cost than traditional provision.

**Director of Education (for schools contracts only)**

65. N/A

**PART A – TO BE COMPLETED FOR ALL DELEGATED DECISIONS**

Under the powers delegated to me in accordance with the council’s Contract Standing Orders, I authorise action in accordance with the recommendation(s) contained in the above report (and as otherwise recorded in Part B below).



Signature .....  
 8 November 2024  
 Date .....  
 Strategic Director, Resources  
 Designation .....

**PART B – TO BE COMPLETED BY THE DECISION TAKER FOR:**

- 1) All key decisions taken by officers
- 2) Any non-key decisions that are sufficiently important and/or sensitive that a reasonable member of the public would reasonably expect it to be publicly available (see ‘FOR DELEGATED DECISIONS’ section of the guidance).

<b>1. DECISION(S)</b>
As set out in the recommendations of the report.

<b>2. REASONS FOR DECISION</b>
As set out in the report.

**3. ALTERNATIVE OPTIONS CONSIDERED AND REJECTED BY THE OFFICER WHEN MAKING THE DECISION**

As set out in the report.

**4. ANY CONFLICT OF INTEREST DECLARED BY ANY CABINET MEMBER WHO IS CONSULTED BY THE OFFICER WHICH RELATES TO THIS DECISION \***

None

\* Contract standing order 6.6.1 states that for contract Variations with an Estimated Contract Value of £100,000 or more, the lead contract officer (LCO) must consult with the relevant cabinet member before the decision is implemented.

**5. NOTE OF ANY DISPENSATION GRANTED BY THE MONITORING OFFICER, IN RESPECT OF ANY DECLARED CONFLICT OF INTEREST**

*If a decision taker or cabinet member is unsure as to whether there is a conflict of interest they should contact the legal governance team for advice.*

None

**6. DECLARATION ON CONFLICTS OF INTERESTS**

**I declare that I was informed of no conflicts of interests.**

(\* - Please delete as appropriate)

**7. CONSIDERATION GIVEN TO WHETHER, AS A NON-KEY DECISION, THIS SHOULD BE FORWARDED TO THE CONSTITUTIONAL TEAM FOR PUBLICATION IN ACCORDANCE WITH REGULATION 13(4)\***

*The decision taker should consider whether although a non-key decision, the decision is sufficiently important and/or sensitive that a reasonable member of the public would reasonably expect it to be publicly available. Where there is any doubt, having considered the importance and/or sensitivity of a decision, it should be deemed that Regulation 13(4) would apply.*

**I consider that the decision be made available for publication under Regulation 13(4).\***

or

**I do not consider that the decision be made available for publication under Regulation 13(4).\***

(\* - Please delete as appropriate)

\* Under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the council is required to put in place a scheme for recording and publishing some officer executive decisions. This process is sometimes referred to as “Regulation 13(4)”.

## BACKGROUND PAPERS

Background Papers	Held At	Contact
<b>Gateway 2 – Contract Award Approval</b> Southwark Heat Network from South East London Combined Heat and Power plant (SELCHP) Additional Services Contract Cabinet 15 May 2012 Link: TBC	Southwark Council, 160 Tooley Street, London, SE1 2QH	Paula Thornton 020 7525 4395
<b>Gateway 1 - Procurement Strategy Approval</b> Southwark Combined Heat & Power from SELCHP: Additional Services Contract Cabinet 8 February 2011 Link: TBC	Southwark Council, 160 Tooley Street, London, SE1 2QH	Paula Thornton 020 7525 4395
<b>Heat Networks Strategy</b> Cabinet 14 September 2021 Link: <a href="https://moderngov.southwark.gov.uk/documents/s101251/Report%20Heat%20networks%20strategy.pdf">https://moderngov.southwark.gov.uk/documents/s101251/Report%20Heat%20networks%20strategy.pdf</a>	Southwark Council, 160 Tooley Street, London, SE1 2QH	Paula Thornton 020 7525 4395
<b>Early works partial underwriting approval</b> 11 June 2024	Southwark Council, 160 Tooley Street, London, SE1 2QH	Deborah Walsh 020 7525 3356

## APPENDICES

No	Title
None	

## AUDIT TRAIL

<b>Lead Officer</b>	Toni Ainge, Acting Strategic Director, Environment, Neighbourhoods & Growth • Environment, Sustainability & Leisure	
<b>Report Author</b>	Tom Vosper, Strategic Project Manager, Housing	
<b>Version</b>	Final	
<b>Dated</b>	25 October 2024	
<b>Key Decision?</b>	Yes	
<b>CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER</b>		
<b>Officer Title</b>	<b>Comments Sought</b>	<b>Comments included</b>
Strategic Director of Resources	Yes	Yes
Head of Procurement	Yes	Yes
Assistant Chief Executive – Governance and Assurance	Yes	Yes
Director of Exchequer (for housing contracts only)	Yes	Yes
Cabinet Member	No	No
<b>Contract Review Boards</b>		
Departmental Contract Review Board	Yes/No	Yes/No
Corporate Contract Review Board	Yes/No	Yes/No
<b>Cabinet Member</b>	Yes/No	Yes/No
<b>Date final report sent to Constitutional Team</b>		21 November 2024