

**To:** Partnership Southwark Member Chief Executives and PCN Clinical Directors

10 December 2021

**By email only**

Dear Colleagues

### **Joint statement of intent – Local Care Partnership development in Southwark**

In advance of significant changes for the local NHS and the management of the Council in Spring 2022, we are writing to you as the borough Local Care Partnership (LCP) members to outline our joint statement of intent alongside proposals, for your consideration, in respect of future governance and leadership arrangements for 2022/23 and future years.

As a partnership we are fundamentally committed to the improvement of Southwark residents' health and wellbeing and to taking action to reduce the health inequalities they experience. We know this will require partnership solutions, the integration of services and a population health management approach. This is the long-held and shared commitment of our organisations and we are proud of the work we have undertaken in pursuit of these aims to date.

At the end of this financial year the CCG will be dis-established and a new NHS Integrated Care Board (ICB) will be established. The new ICB will delegate significant responsibility to our 'Place' Local Care Partnership (LCP) - Partnership Southwark - for out of hospital services. Over the same period the Council will recruit to a new Chief Executive. These changes will occur whilst we continue to manage and recover from the Pandemic.

In recognition of our shared ambition and the period of change ahead of us, we are now seeking to reaffirm and build on Partnership Southwark agreements with some more detail that we believe provide a firm platform for effective partnership working for the future.

### **Existing agreements**

1. As outlined in the Partnership's letter of 29 October 2021 to the ICB Chair Designate - for the financial year 2022/23 Partnership Southwark (the LCP) should constitute itself as a committee of the south east London ICB (NHS body) with delegated authority to take decisions about the use of ICB (NHS) resources only.
2. That the committee should perpetuate current Partnership Southwark Board membership, including Southwark Council, Guy's and St Thomas' Hospital NHS FT, King's College Hospital NHS FT, South London and the Maudsley NHS FT and the borough's Primary Care Networks as a minimum.

3. That NHS delegation should be made to an NHS Place Executive Director, a time limited position initially for 2022/23, accountable to the ICB Chief Executive Officer and responsible to and working through the (LCP) committee to undertake that delegation.
4. The NHS Place Director should be recruited and appointed by the LCP and the ICB Chief Executive Designate and that recruitment to that fixed term/secondment position should begin in January 2022. That Place Executive will be the Southwark LCP member of the ICB Board. In the event that individual is part-time / holds any other post within the partnership's organisations, they will be supported by a Chief Operating Officer role for the borough akin to the model adopted/ to be adopted in other south east London boroughs.

### **Building on these agreements**

5. That over the same 12 month period Partnership Southwark member organisations including Southwark Council and the ICB will undertake a structured programme of work, including options appraisal, to propose and agree a joint approach to both leadership and governance for health and care in the borough.
6. This arrangement will, if agreed by Partnership Southwark members (including Southwark Council), include a proposal for the establishment of the LCP as a Joint Committee between the Council and ICB, with a Place Executive lead for health and care funds and responsibilities, that will be accountable to both the Council and ICB CEOs.
7. Proposals relating to 2023/24 should be completed and recommended to the Council's Cabinet and the South East London ICB by 1 October 2022 and enacted in from 1 April 2023.

In addition to the above we would propose that the LCP committee be co-chaired by an elected member of council's cabinet and either a health leader from amongst the committee's membership or the current independent chair, supporting from the outset our intention to develop a partnership across health and local government.

We recognise that governance and deliberation for these proposals will take place through the Partnership Southwark Leadership Forum, and its shadow LCP governance. We would of course be happy to discuss these proposals to further develop the clarity and culture needed to enact them.

With best wishes



Eleanor Kelly  
**Chief Executive**  
Southwark Council



Anu Singh  
**Independent Chair**  
Partnership Southwark



Andrew Bland  
**Chief Executive Designate**  
South East London ICB

**Accountable Officer**  
NHS South East London CCG