

What a Local Area Agreement must cover**Outcomes, indicators and targets (mandatory and non mandatory)**

This template is pre-set with all mandatory outcomes and indicators, including those which are only mandatory where an area receives a specific funding stream. Areas should add to this template those outcomes and indicators they wish to select from the full Outcomes framework at Annex A, plus any other indicators which they wish to add which reflect their local priorities.

Key

- Mandatory Outcomes and Indicators – in Black
- Outcomes & Indicators we will be expected to include e.g. LPSA Targets – in Blue
- Local Outcomes & Indicators that we could include – in Red

BLOCK - CHILDREN AND YOUNG PEOPLE						
Mandatory outcomes	Mandatory Indicators	Baselines 2006/07 (Unless otherwise stated)	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Be Healthy Healthy lifestyles	<u>Mandatory where School Travel Advisors Grant is received</u>					
	Modal share in travel to school					
	Increase the percentage of schools meeting the 'Healthy School Status'					
	Reduce the illegal sales of tobacco to young people; measured by proportion of successful test purchases					
Enjoy and Achieve Raise standards in English, maths, and science in secondary education so that, by 2008, in all schools located in the districts in receipt of NRF, at least 50% of pupils achieve level five or above in each of English, maths and science	<u>Mandatory for areas in receipt of Neighbourhood Renewal Funding</u>					
	By 2008 all schools located in Local Authority Districts in receipt of NRF to ensure that at least 50% of pupils achieve level five or above in each of English, maths and science.					
	Improved performance at KS3 over KS2 results in English for those children who had recently arrived from overseas and whose results were discounted at KS2 from performance tables					
	An increased percentage, for boys, at KS3 English, who achieve Level 5 or above					

BLOCK - CHILDREN AND YOUNG PEOPLE

Mandatory outcomes	Mandatory Indicators	Baselines 2006/07 (Unless otherwise stated)	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Achieve economic well-being	<u>Mandatory where Connexions funding is received</u> Percentage of 16-18 year olds not in education, employment or training					

BLOCK - CHILDREN AND YOUNG PEOPLE

Other outcomes	Other Indicators	Baselines 2006/07	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Be Healthy Physically healthy	Aggregate net change in Disability Adjusted Life Years (DALYs) expected from the changes in Adult Equivalent Body Mass Index (BMI) over a period of not less than 12 months of specified people during the specified period					
	Average net change in waist circumference over a period of not less than 12 months of specified people during the specified period					
Be Healthy Mentally & emotionally healthy	Improvement in access to CAMHS					
	Death rate from suicide & undetermined injury					
Be Healthy Sexually healthy	Reduction in U18 conception rate					
Choose not to take illegal drugs	Harm caused by illegal drugs, has 3 components including reduce use of Class A drugs by U25s					
Enjoy and Achieve Achieve stretching national educational standards at secondary school	% 14 year olds achieving L5+ in English, Maths, Science & ICT					
	% 16 year olds achieving the equivalent of 5 A-C GCSE Educational achievement of CLA at 16 compared with peers					
Enjoy and Achieve Achieve stretching national educational standards at primary school	% 7 year olds achieving L2+ at KS1					
	% 11 year olds achieving L4+ in English & Maths Educational achievement of CLA at 11 compared with peers					

BLOCK - CHILDREN AND YOUNG PEOPLE

Other outcomes	Other Indicators	Baselines 2006/07	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Enjoy and Achieve Ready for School	Level of development reached at the end of the foundation stage, including narrowing the gap in the 20% most disadvantaged areas					
Enjoy and Achieve Attend & enjoy school	Half days missed through absence					
Enjoy and Achieve Achieve personal & social development & enjoy recreation	Increase the number of 5-16 year olds participating in an average of 2 hours or more of high quality PE and school sport a week within and outside the curriculum during the school year (as measured by the PESSCL survey)					
	Take up of cultural & sporting opportunities among >16 year olds					
Stay Safe Safe from mistreatment, neglect, violence & sexual exploitation	Re-registrations on Child Protection Register					
Stay Safe Safe from accidental injury and death	Number of 0-15 year olds injured or killed in road traffic accidents?					
Stay Safe Safe from bullying and discrimination	11-15 year olds who state they have been bullied in last 12 months					
	% 10-19 year olds admitting to (a) bullying another pupil in last 12 months (b) attacking, threatening or being rude due to skin colour, race or religion					
Stay Safe Safe from crime & antisocial behaviour in and out of school	Fear of crime and antisocial behaviour					
Stay Safe Have security, stability and are cared for	% U16 looked after for > 2 ½ yrs living in same placement for > 2 yrs or placed for adoption					
Make a Positive Contribution	% children in secondary schools participating in (a) election of school/ college council members (b) mock general elections					

BLOCK - CHILDREN AND YOUNG PEOPLE						
Other outcomes	Other Indicators	Baselines 2006/07	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Engage in decision making & support the community & environment						
Make a Positive Contribution	Reduction in young people's involvement in crime and anti-social behaviour as victims and perpetrators					
Reduce the number of young people who are victims or perpetrators of crime	Crimes brought to justice					
Make a Positive Contribution	Permanent & fixed period exclusions					
Engage in law-abiding & positive behaviour in & out of school						
Make a Positive Contribution						
Develop self-confidence & successfully deal with significant life changes & challenges						
Make a Positive Contribution	% 18-24 year old employed, manage own business or have thought seriously about starting their own business					
Develop enterprising behaviour						
Achieve Economic Well-being	The number of Southwark's Year 11 students who have completed vocational qualifications at levels 1 and 2					
Ready for employment	% 19 year olds achieving L2+ in NVQ2 or equivalent					
	% 18 year olds participating in higher education					
Achieve Economic Well-being						
Live in decent homes & sustainable communities						
Achieve Economic Well-being	Level of material deprivation & low income					
Access to transport & material goods						
Achieve Economic Well-being	% children living in relative low-level income households					

BLOCK - CHILDREN AND YOUNG PEOPLE						
Other outcomes	Other Indicators	Baselines 2006/07	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Live in households free from low income	Stock and take-up of childcare for all families					

Funding Stream information Children and Young People Block

Funding streams to be pooled centrally

Funding streams	Allocation		
	07/08	08/09	09/10
Children's Services Grant	£2,722,000		
Key Stage 3 – Behaviour and Attendance	£409,000		
Key Stage 3 – Central Coordination	£363,400		
Positive Activities for Young People	£670,993		
Primary Strategy Central Coordination	£420,416		
School Travel Advisers	£29,000		
School Development Grant (Local Authority retained element only)	£362,389		
Neighbourhood Renewal Fund	TBA		

Enabling measures for Children and Young People Block

Agreed enabling measures	
Enabling measures under discussion and the adjustment to targets to be made should they be agreed	TBA

BLOCK - SAFER AND STRONGER COMMUNITIES						
Mandatory outcomes	Mandatory Indicators	Baselines 2006/07	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partners
Reduce Crime Reduce overall crime in line with local Crime and Disorder Reduction Partnership targets and narrow the gap between the worst performing wards/neighbourhoods and other areas across the district	<u>Mandatory Indicators</u> Reduction in overall British Crime Survey comparator recorded crime. Targets must be those as agreed between crime and drugs partnerships ¹ and GOs to support delivery of Home Office PSA1.					
	Reduce the proportion of adult and young offenders, and prolific and other priority offenders who re-offend.					
	<u>Mandatory for areas in receipt of NRF</u> Reduction in overall British Crime Survey comparator recorded crime and narrow the gap between the worst performing wards/neighbourhoods and other areas across the district. Targets must be those as agreed between crime and drugs partnerships and GOs to support delivery of Home Office PSA1.					
	BV127a Reduce violent crime					
	BV 127b Reduce robbery					
Reassure the public, reducing the fear of crime	<u>Mandatory Indicator</u>					
	<u>Indicators to be agreed in negotiations</u>					
	MORI Bi-annual survey - Daytime net safety					
	MORI Bi-annual survey - Night time net safety					
Reduce the harm caused by illegal drugs	<u>Mandatory Indicator</u> Reduce public perception of local drug dealing and drug use as a problem - MORI Bi-annual poll - % of residents who identify drugs/drug dealing as a “Bad thing about the area”					
	% increase in the numbers of drug users into treatment					

¹ The term ‘crime and drugs partnerships’ refer to all local arrangement covering the roles of Crime and Disorder Partnerships (CDRPs) and Drug Action Teams (DATs). CDRPs and DATs should either be merged or have close working relationships.

BLOCK - SAFER AND STRONGER COMMUNITIES

Mandatory outcomes	Mandatory Indicators	Baselines 2006/07	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partners
Build Respect in communities and reduce anti-social behaviour	<p><u>Mandatory Indicators</u></p> <p>(The following indicators should draw on data in the Local Government User Satisfaction Survey)</p>					
	Increase in percentage of people who feel informed about what is being done to tackle anti-social behaviour in their local area					
	Increased percentage of people who feel that parents in their local area are made to take responsibility for the behaviour of their children					
	Increased percentage of people who feel that people in their area treat them with respect and consideration					
	Reduce people’s perceptions of ASB (using the 7 issues stated in the Survey)					
	Reduction in the percentage of Anti Social Behaviour Orders (ASBOs) and Acceptable Behaviour Contracts (ABCs) breached					
Empower local people to have a greater choice and influence over local decision making and a greater role in public service delivery	<p><u>Mandatory Indicators</u></p> <p>Percentage of residents who feel they can influence decisions affecting their local area</p>					
	The % of people surveyed who feel they are involved in decision-making					
	Percentage of people who feel that their local area is a place where people from different backgrounds get on well together					
	Close the gap between different areas of the borough in the proportion of the population who consider that people of different ethnic backgrounds get on well with each other					
	An increase in the number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the past year					
	Strengthen the capacity of voluntary sector organisations to deliver citizen led services					

BLOCK - SAFER AND STRONGER COMMUNITIES

Mandatory outcomes	Mandatory Indicators	Baselines 2006/07	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partners
Cleaner, greener and safer public spaces	<p><u>Mandatory where SSCF cleaner, safer, greener element is received</u></p> <p>Environmental quality, as measured by BVPI 199 and 89 in combination , which measure perceptions of cleanliness.</p>					
	<p>Quality of surroundings - increase in number of green flag award parks and green space and public satisfaction (BV119e)</p>					
	<p>An increase in the percentage of abandoned vehicles removed within 24 hours from the point where the local authority is legally entitled to remove the vehicle (BVPI 1218b)</p>					
	<p>A reduction in the number of fly tipping incidences</p>					
Reduced waste to landfill and increase recycling	<p><u>Mandatory where Waste and Performance Efficiency Grant is included</u></p> <p>Reduction in the percentage of municipal waste landfilled</p> <p>Increase in the percentage of municipal waste recycled</p>					
Improve the quality of the local environment by reducing the gap in aspects of liveability between the worst wards/neighbourhoods and the district as a whole, with a particular focus on reducing levels of litter and detritus	<p><u>Mandatory where NRF is received</u></p> <p>Reduction by 2008 in levels of litter and detritus using BV199 at district level</p>					
Improved quality of life for people in the most disadvantaged neighbourhoods; service providers more responsive to neighbourhood needs; and improved service delivery	<p><u>Mandatory where SSCF neighbourhood element and neighbourhood management pathfinders funding is received</u></p> <p>Percentage of residents (in areas receiving this funding) reporting an increase in satisfaction with their neighbourhoods</p>					
	<p>Satisfaction with the police service (SB Residents)</p>					
	<p>Satisfaction with street and estate cleaning of litter and rubbish (SB Residents)</p>					

BLOCK - SAFER AND STRONGER COMMUNITIES

Mandatory outcomes	Mandatory Indicators	Baselines 2006/07	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partners
	% who say neighbourhood is a place where neighbours look out for each other (SB Residents)					
	% who feel they can influence decisions of local organisations that affect the area (SB Residents)					
As part of an overall housing strategy for the district, improve housing conditions within the most deprived neighbourhoods/wards, with a particular focus on ensuring that all social housing is made decent by 2010	<p><u>Mandatory Indicators where NRF is received</u></p> <p>The two year combined sample (2005/6 to 2006/7) from the continuous English Household Condition Survey (EHCS) reporting in 2007 confirms that the reduction in the number of non-decent social sector dwellings is more than 50% of the total reduction in the number of non-decent social sector dwellings since 2001.</p>					
	<p>The two year combined sample (2007/8 to 2008/9) from the continuous EHCS reporting in 2009 confirms that the reduction in the number of non-decent social sector dwellings is more than 50% of the total reduction in the number of non-decent social sector dwellings since 2001.</p>					
	<p>Reduce the number of young people (aged 16/17) spending more than 6 weeks in Bed and Breakfast (including self contained and non-self contained annexes)</p>					
	<p>Meet the 100% decent homes target for local authority properties and reduce the number of non-decent homes in other tenure categories</p>					
	<p>Increase the number of affordable homes with three or more bedrooms</p>					
Increase domestic fire safety and reduce arson	<p><u>Mandatory Indicator where Home Fire Risk Check and Fire Prevention Grant is received.</u></p> <p><u>Indicators at neighbourhood and priority group level to be agreed in negotiation</u></p>					

BLOCK - SAFER AND STRONGER COMMUNITIES						
Other outcomes	Other Indicators	Baselines 2006/07	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Improve reporting of and response to hate crime and domestic violence	Increase in those cautioned, summonsed or charged as a percentage of domestic violence incidents reported to the police (sanctioned detection rate)					
	Increase in number of successful prosecutions for domestic violence					
	BV174 No. of racial incidents reported to the local authority and subsequently recorded per 100,000 population					
	BV175 Percentage of racial incidents reported to the local authority that result in further action					
Support victims and witnesses	BV 225 Assess overall provision and effectiveness of local authority services to help victims and prevent further domestic violence					
Encourage active participation in local arts, heritage & cultural events	Increase usage of Parks as a percentage of residents as measured by bi-annual Residents Survey					
	Increase usage of Parks by individuals from under-represented groups as measured by bi-annual Residents Survey					
	<i>Increase in numbers visiting libraries, leisure centres, museums, including age and ethnic breakdown</i>					
Work with our internationally important cultural and historical institutions to widen access and outreach to local communities						
Promote Soutwark's unique history and cultures						
Use the London Olympics to foster participation by all age groups and communities in some form of sport or exercise	Increase the percentage of adults participating in at least 30 minutes moderate intensity sport and active recreation (including recreational walking) on 3 or more days a week					
	<i>Increase in numbers participating in sports, including age and ethnic breakdown</i>					

Funding Stream information Safer and Stronger Communities Block

Funding streams to be pooled centrally

Funding stream	Allocation		
	07/08	08/09	09/10
Anti-Social Behaviour Grant	£483,960		
Building Safer Communities			
Drugs Strategy Partnership Support Grant	£70,000		
Neighbourhood Management Pathfinder	£396,000		
Neighbourhood Element	£516,000		
Cleaner, Safer, Greener Element (liveability funding)	£1,130,000		
Waste Performance and Efficiency Grant	£694,275		
Neighbourhood Renewal Fund	TBA		

Enabling measures

Agreed enabling measures	
Enabling measures under discussion and the adjustment to targets to be made should they be agreed	<ul style="list-style-type: none"> • Prolific and other Priority Offenders (PPO) - The London PPO scheme requires all PPOs to have drug and alcohol needs, Southwark needs to agree that a proportion e.g. 30% should not have this requirement in order to focus on violent crime. • Numbers into justice - There are some issues about numbers into justice and dealing with antisocial behaviour and domestic violence, in particular in relation to victims wishes – it needs to be a broader measure than court convictions including both criminal and civil justice, restorative justice and disposals. A second strand of performance needs to be developed which measures and performance manages victims’ safety. • Drug treatment funding - Currently none of the drug treatment funding can be used for alcohol treatment. The funding allocated to the DIP programme is proposed to be available to fund both drug and alcohol related treatment. • Housing - incentives for mutual exchanges which do not affect benefits savings rules • Freedom to redefine decent homes standards locally to include external environment • Duty on other public sector bodies, e.g. Network Rail and TfL, to engage on the liveability agenda

BLOCK - Healthier Communities and Older People

Mandatory outcomes	Mandatory Indicators	Baselines 2006/07 (Unless otherwise stated)	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Improved Health and reduced health inequalities	<p><u>Mandatory Indicators</u></p> <p>Spearhead Areas: Reduce health inequalities between the local authority area and the England population by narrowing the gap in all-age, all-cause mortality</p> <p><u>All other areas (optional for Spearhead Areas)</u> - reduce health inequalities within the local area, by narrowing the gap in all-age, all-cause mortality</p>					
Reduce premature mortality rates and reduce inequalities in premature mortality rates between wards/neighbourhoods with a particular focus on reducing the risk factors for heart disease, stroke and related diseases (CVD) (smoking, diet and physical activity)	<p><u>Mandatory for areas in receipt of NRF</u></p> <p>Reduce premature mortality rates from heart disease and stroke and related diseases so that the absolute gap between the national rate and the rate for the district is reduced by [x]% by 2010 [x to be agreed as part of the contribution to the reduction in the gap between the Spearhead Group and the England average (national PSA target)]</p>					
	Reduce the gap in premature mortality rates between the most deprived 20% of wards/neighbourhoods and the least deprived 20% of wards/neighbourhoods with a particular focus on reducing the gap in smoking prevalence in those areas					
The outcomes framework for Supporting People is being developed within the Supporting People Strategy by ODPM and will be ready in the early summer	To be developed alongside the outcomes					

BLOCK - Healthier Communities and Older People

Other outcomes	Other Indicators	Baselines 2006/07 (Unless otherwise stated)	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Reduce the factors that result in high infant mortality and low birth weight babies	Reduction in low birth-weight babies					
Target early intervention at people of working age and older people who are particularly vulnerable to health problems Health and care that older people need for independence and wellbeing - OPS	Number of individuals detected as hypertensive as demonstrated on general practice hypertension registers					
	Number of detected hypertensive individuals having their condition managed					
	Admissions to Care Homes >age 65					
	Delayed transfers of care					
	Waiting times for community equipment (<7 days)					
Improve outreach to those who may not be accessing health services	By 2007-08 increase the number of assessments for older people completed within an acceptable timeframe to 95% (BV195)					
	By 2007-08 increase the number of care packages delivered within an acceptable timeframe to 95% (BV196)					
	Increase the number of people aged 65 or over helped to live at home per 1000 adults aged 65 or over (BV54)					
	Increase the number of adults receiving direct payments to 125 per 1000 of the population (BVP201)					
Actively enjoying life a positive approach to ageing	The percentage of [older] people who have worked in a voluntary capacity over the past 12 months					
	Overall how involved do you feel in your local community (MORI survey)					
	Libraries percentage take up of service by older people compared to percentage of population (to be implemented)					
	Satisfaction rates for Housebound Service (DCMS Impact Measure to be implemented)					
	Attendance by older people at Leisure Centre activities and take up of referrals from GPs					
Safety and independence in the home and community	Increasing the energy efficiency of homes					
	Increasing the supply of wheelchair and mobility standard homes					
	Enabling and carrying out adaptations to people's homes					
	Older people that are victims of crime					

	Take up of community safety initiatives by older people, such as victim support services					
	Number and percentage of accessible bus stops in the borough					
	Number and rate of trips made on each mode of transport as defined in and measured by the London Travel Demand Survey for older people (all aged over 65, all day)					
	The percentage of pedestrian crossings with facilities for people with disabilities					
Economic Wellbeing and opportunity in later years	Statutory benefit take up of: <ul style="list-style-type: none"> - Pensioner Credit - Housing Benefits - Council Tax Benefit - Attendance Allowance 					
	Close the gap in employment rates between the overall rate in Southwark and that of BME groups, single parents, people with disabilities, people with the lowest qualifications and people aged over 50.					

Funding Stream information Healthier Communities and Older People Block

Funding streams to be pooled centrally

Funding stream	Allocation		
	07/08	08/09	09/10
Neighbourhood Renewal Fund	TBA		
Elements of Supporting People Fund	TBA		

Enabling measures for Healthier Communities and Older People Block

Agreed enabling measures	
Enabling measures under discussion and the adjustment to targets to be made should they be agreed	<ul style="list-style-type: none"> • Flexibility in use of resources from the Learning and Skills Council around adult and community learning restrictions

BLOCK - ECONOMIC DEVELOPMENT

Mandatory outcomes	Mandatory Indicators	Baselines 2006/07 (Unless otherwise stated)	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
<p>Increase Employment</p> <p>For those living in the wards with the worst labour market position that are also located within the districts in receipt of NRF, significantly improve their overall employment rate and reduce the difference between their employment rate and the overall employment rate for England.</p>	<p><u>Mandatory for areas in receipt of NRF</u></p> <p>An improvement by 2007/8 of at least one percentage point in the overall employment rate for those living in the Local Authority wards with the worst labour market position that are also located within the Local Authority District in receipt of NRF</p>					
	<p>A reduction by 2007-8 of at least one percentage point of the difference between the overall employment rate for Great Britain and the employment rate of those living in the local authority wards with the worst labour market position that are also located within Local Authority Districts in receipt of NRF</p>					
<p>Increase Enterprise</p>	<p><u>Mandatory for areas in receipt of LEGI</u></p> <p>Increase in total entrepreneurial activity among activity among the population in deprived areas - specific indicators to be agreed in negotiations</p>					
<p>Increased Investment</p>	<p><u>Mandatory for areas in receipt of LEGI</u></p> <p>Attract appropriate inward investment and franchising into deprived areas, making use of local labour resources - specific indicators to be agreed in negotiations</p> <p><u>Mandatory for areas in receipt of New Growth Points Funding</u></p> <p>Increase housing supply in a sustainable way</p>					
<p>Increased Competition</p>	<p><u>Mandatory for areas in receipt of LEGI</u></p>					

BLOCK - ECONOMIC DEVELOPMENT

Mandatory outcomes	Mandatory Indicators	Baselines 2006/07 (Unless otherwise stated)	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
	Support the sustainable growth, and reduce the unnecessary failure, of locally owned businesses in deprived areas. Indicators to be agreed in negotiations					
Increase housing supply in sustainable way	<u>Mandatory Indicator where New Growth Points Funding is received</u> Increase housing supply in a sustainable way by at least 20% above the Sustainable Communities Plan baseline (i.e. pre-2003 levels), with overall housing growth of at least 500 homes per year in the local authority area					

Non Mandatory outcomes	Non Mandatory Indicators	Baselines 2006/07 (Unless otherwise stated)	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead partner
Improve access to employment for disadvantaged communities	Improve the employment rate and reduce the gap between Southwark and the national average, including for specific target groups (lone parents, ethnic minorities, people aged 50-69, people with lowest qualifications).					
	Number of people moving off Incapacity Benefit and Lone Parent Income Support.					
	Numbers of Southwark residents supported into employment on council-led regeneration schemes & Housing repair and maintenance programmes (linked to block 2 – decent homes).					
	Increase the number of apprenticeships offered in the council					
	Increase employment rate of Southwark households in temporary accommodation					
Support new entrants to employment	Increase the number of Southwark residents supported with Housing Benefit Claims within (14?) days of starting					

	Number of Southwark residents supported to access childcare when moving into employment					
Tackle the skills gap	Increase number of adults gaining accredited basic skills qualifications.					
	Increase number of ESOL providers delivering accredited qualifications in Southwark.					
	Increase number of residents holding NVQ2 or more.					
	Reduce number of Southwark residents with no qualifications					
Maximise take up of benefits and grants						
Promote opportunities for people to manage their finances wisely						
Promote an entrepreneurial culture particularly amongst under represented groups such as women, BME groups including refugees, people with disabilities and young people and people living in deprived wards						
Support an enterprise culture by providing advice and expertise to established businesses and social enterprises and promoting Southwark's diverse businesses to a wider London Market						
Promote Southwark as an ideal location for specialist retail, tourism, creative industries and the newly emerging environmental industries capitalising on the rich diversity of cultures and global connections reflected in the mix of large and small businesses						
Deliver large capital projects, which will provide the infrastructure to attract inward investment. (Enterprise Strategy Headline Target - Inward Investment) (If LEGI is secured)						

Improve the business environment (If LEGI is not secured)						
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Funding Stream information Economic Development and Enterprise Block

Funding streams to be pooled centrally

Funding stream	Allocation		
	07/08	08/09	09/10
LEGI		TBA	
Neighbourhood Renewal Fund		TBA	

Enabling measures for Economic Development and Enterprise Block

Agreed enabling measures	
Enabling measures under discussion and the adjustment to targets to be made should they be agreed	<ul style="list-style-type: none"> • Requests are likely to be made in areas that have been identified through the Places Pilot (e.g. data sharing) following further consultation with mainstream partners (Jobcentre Plus, Learning and Skills Council) over specific areas of flexibility. • An enabling measure along the lines of a block grant exchange for housing benefit in order to reduce workless families' rent levels on high rent private sector temporary accommodation, thereby removing a strong disincentive to employment. This follows the Working Future model being piloted in east London (www.workingfuture.org.uk) and is an enabling measure being lobbied for by a number of other boroughs. Further details can be provided. • Additional enabling measures are also being considered around increased flexibility for discretionary housing payments (HB) to support movement out of temporary accommodation and transition into employment.

4. Other information to be covered

1. A clear statement of how local people and the VCS are involved in the design and delivery of the LAA.
2. The roles and responsibilities of, and within, the partnership, including clearly identified leads for each target.
3. An explanation of the performance, reporting, risk management and monitoring arrangements in place based closely on Annex C of this Guidance.
4. Acknowledgement of the ladders of invention (including provisions for possible exit), set out at Annex C to this guidance.
5. A self-contained Annex detailing in full the reward element stretched targets to be included in the LAA, The template for this is as follows, and its use is mandatory.