

EXECUTIVE

MINUTES of the OPEN section of the meeting of the EXECUTIVE held on TUESDAY 29^{TH} July 2003 at 7.00pm at the Town Hall, Peckham Road, London SE5 8UB

PRESENT: Councillor Nick Stanton, Leader (In the Chair)

Councillor Caroline Pidgeon, Deputy Leader

Councillor Beverley Bassom, Housing

Councillor Catherine Bowman, Regeneration and Economic

Development

Councillor James Gurling, Communication and Performance

Improvement

Councillor Catriona Moore, Health and Social Care

Councillor Richard Porter, Community Safety, Social Inclusion and

Youth

Councillor Bob Skelly, Education and Culture

Councillor Richard Thomas, Environment and Transport

Councillor Lorraine Zuleta, Resources

APOLOGIES FOR ABSENCE

All Members were present

NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS AS URGENT

The Chair agreed to accept the following late items as urgent, the reasons for urgency to be specified in the relevant minute:-

Item 63 - Deputation Request - Downtown Defence Corps

Item 64 - Deputation Request - Southwark Association Voluntary Organisations

Item 65 - Borough Spending Plan (Transport) 2004/05-2006/07

Item 66 – Best Value Review of Strategic Services

Item 67 – Northfield House Deputation – Taskforce Update

Item 68 – Best Value Review of Housing Management – Future Area Proposals (number and boundaries)

Item 69 – Best Value Vision for Sports and Fitness

Item 70 – Burgess Park

Deputation Request – Headteacher of Redriff Primary School

Deputation Request – Canada Water Campaign

Deputation Request – Peckham Voluntary Sector Forum

Closed Agenda

Item 520 – Lawson and Cluny Renewal – Variation to Contract

Item 521 – Best Value Vision for Sports and Fitness

Item 522 – Review of Progress with Termination of Atkins Contract

MINUTES

RESOLVED:

1. That the minutes of the meetings held on 30th June, 7th, 8th, 14th and 15th July, 2003 be approved as a correct record and signed by the Chair.

PUBLIC QUESTION TIME

The following question was asked by Ali Bali (on behalf of Lorraine Beck)-

"The SGTO (non party political) on reading the Audit Commissioners Report notes that the original terms of reference for the BV review included a proposal to review the current model of support for resident involvement.

Therefore can members please elaborate on the following rather than make a yes or no reply.

1 Is it true fact that a political decision was made to consider the review for resident involvement as part of a corporate function that did not progress as planned therefore creating a situation that both the resident involvement and the tenants levy had to be reviewed by housing services, which we note was also criticized by the Audit Commissioner who further noted that changes to the NHO structure will impact on the highly related, valued forums and therefore the savings of £800k, which is supposedly expected if you follow the shift to fewer area offices, is paramount to your political decision?

2 Is it also true that you agreed to progress the housing management review separately with the intention to re-visiting stock options once improvements had been put in train and can you elaborate on what these options are ?"

The Leader replied by stating that the original terms included a review and there was a political decision in September 2002 for tenants and residents input. He acknowledged that Executive took the decision in July 2003 to take the aspect of tenant involvement out of review. However, this was accompanied by a request that a mini review be undertaken and reported back to Executive in September 2003. The Leader reaffirmed the vital role of the neighbourhood forums, looking forward to continuing discussions.

In response to the second part of the question, the Leader explained that the decision was taken by the previous administration in the context of the Community Development Best Value Review and there were no options on stock.

DISCLOSURE OF INTERESTS AND DISPENSATIONS

None were declared.

The Executive considered the items set out on the open agenda, a copy of which has been incorporated in the Minute File. Each of the following paragraphs relates to the item bearing the same number on the agenda.

41 MOTION SUBMITTED IN ACCORDANCE WITH COUNCIL PROCEDURE RULE 3.9 –
BEST VALUE REVIEW OF HOUSING MANAGEMENT – ROLE OF SUB-OFFICES
(See pages 728 – 729)

RESOLVED:

 Executive noted the motion and advised that as a result of its decisions taken in respect Best Value Review of Housing Management and Customer Service Centre reports, contained elsewhere on this agenda, it was confident that the concerns of the motion were addressed.

42 REQUEST FOR DEPUTATION FROM DOWNTOWN ASSESSMENT ADVISORY PANEL

RESOLVED: 1. That the deputation be heard.

The Downtown Assessment and Advisory Panel's written submission in respect of the Downtown Development was contained as part of the report before Executive.

The spokesperson spoke of the initial battle at the beginning of the process to reduce the size of the development. Comments were made about the positive and negative aspects of the schemes submitted by the different development teams. Reference was made to the provision of the community centre and the hope that consultation would continue in respect of this matter.

- REQUEST FOR DEPUTATION FROM DOWNTOWN DEFENCE CORPS

This request had not been circulated five clear days in advance of the meeting. The Chair agreed to accept this request as urgent on the basis that a report was contained elsewhere on the agenda relating to this request.

RESOLVED: 1. That the deputation be heard.

The spokesperson from the Downtown Defence Corps circulated a written submission in respect of the Downtown Development. In summary the Downtown Defence Corps asked that all future development proposals must be presented on the basis that there is a distinct possibility that, by the time the Southwark Plan is finalised, the Downtown area will have been redesignated as 'suburban'. The concerns of the residents who have supported the Downtown Defence Corps since its foundation were affirmed.

- REQUEST FOR DEPUTATION FROM HEADTEACHER OF REDRIFF PRIMARY SCHOOL

This request had not been circulated five clear days in advance of the meeting. The Chair agreed to accept this request as urgent on the basis that a report was contained elsewhere on the agenda relating to this request.

RESOLVED: 1. That the deputation be heard.

The Headteacher of Redriff Primary School, which is adjacent and immediately facing the site, addressed the meeting (the school's written submission was contained on page 746 of the agenda). The Head expressed concerns about the density and supporting infrastructures. He acknowledged that the site requires development and he referred to the material gain promised to Redriff School. He asked that the Council ensure that the promises made by the Developer were followed through and echoed a point raised by a previous deputation about redesignating the site from urban to surburban.

REPRESENTATION FROM COUNCILLOR LISA RAJAN

Councillor Lisa Rajan attended the Executive to make representations in respect of this proposed development in her capacity as a ward councillor.

In summary, Councillor Rajan explained concerns by the community in respect of the fear that they held about the closure of the health centre. Councillor Rajan and O'Brien had attended meetings and worked with the Advisory Panel on the proposals. She accepted a development was needed, but she echoed concerns about density and the fact that the current infrastructure was not sufficient to support this proposed development. Community facilities were welcomed and it was hoped these would materialise at the beginning of the development (reference was also made to Redriff Gym.) In summary the recommendations of the Downtown Assessment Advisory Panel were supported and it was asked that these be considered and taken on board as part of the decision on the Downtown Development.

43 **DOWNTOWN. SELECTION OF PREFERRED DEVELOPER** (see pages 730 – 758)

Executive recorded its thanks and appreciation for the unpaid and hard work of the Downtown Assessment Advisory Panel in respect of this development. Executive also expressed its thanks for all the representations made by the deputations and Councillor Lisa Rajan (Ward Councillor) in respect of this matter.

In response to a question from a Member of the public, the Leader of the Council indicated he would invite the Mayor of London to visit Downtown and attend a meeting of the Rotherhithe Community Council.

RESOLVED:

- 1. The information contained within the report was considered and the appointment of the Downtown Place consortium, as the preferred developer was supported.
- That the Strategic Director of Regeneration, under the powers delegated to him, negotiate and agree detailed heads of terms with the Downtown Place consortium and enter into a contractual agreement to develop the land and transfer the Council's freehold. Exchange of Contracts should take place within six months of this approval.
- 3. That in the event that heads of terms and contracts cannot be concluded with the Downtown Place consortium within a reasonable time, approval is given to seek to negotiate Heads of Terms with the Lavender Moorings consortium and enter into a contractual agreement to develop the Land and transfer the Council's freehold.
- 4. That the efforts made by community representatives and Officers in carrying out the assessment process be noted.
- 5. That funds are allocated from the anticipated capital receipt for match funding improvements to Redriffe Primary School for sports facilities. The school governors have agreed to realign their playing field to allow for the Downtown site to be more usefully configured and have a higher value.
- 6. The Executive expressed the expectation of the provision of gym and sports facilities in a sustainable form. The issues raised by the deputations and Councillor Rajan including blandness, design and energy efficiency were noted with a view that these should be addressed as part of the Planning process.

- REQUEST FOR DEPUTATION FROM CANADA WATER CAMPAIGN

This request had not been circulated five clear days in advance of the meeting. The Chair agreed to accept this request as urgent on the basis that a report was contained elsewhere on the agenda relating to this request.

RESOLVED: 1. That the deputation be heard.

The deputation spokesperson addressed the meeting and expressed the need in the next 3 months for the local community to be closely involved in the process. He said there was a need for officers to clarify design issues and it was requested that the community be invited to contribute their ideas. Reference was made to the point that high density should not mean high-rise.

- RESPRESENTATION FROM COUNCILLOR LISA RAJAN IN RESPECT OF THE CANADA WATER ITEM

Councillor Lisa Rajan a local Ward Councilor made representations in respect of this development. She confirmed that she was the Vice-Chair of the Canada Water Consultative Forum, which has been examining development submissions. She endorsed the decisions of the Quality Panel. She asked that consultation is continual and that it becomes refined as the development becomes a reality. She referred to the lack of youth provision, sports facilities and traffic congestion.

44 <u>CANADA WATER – SELECTION OF PREFERRED DEVELOPER PARTNER</u> (see pages 759-776)

The Executive thanked the deputation and Councillor Rajan for their representations in respect of this matter.

RESOLVED:

- The information contained within the report was considered and the appointment of Team A as the preferred Master Development Partner was supported.
- That the efforts made by community representatives, officers and professional team in carrying out this consultation and assessment process be noted.
- 3. That the following process to take the project forward in the short term be approved:-

Stage 1

The Council will set out in writing to the preferred team some high level principles under which the Council wishes to proceed. These principles are not negotiable and the preferred team will have 2 weeks to either accept or reject the principles, which are identified in the closed report.

Stage 2

Should the preferred team accept the principles set out in stage 1, the Council will then enter into a 3 month period of negotiation to agree a set of key points. The proposed set of key points are identified in the closed report.

• Stage 3

A further report will be brought to the Executive at the end of this 3 month period, to inform the Executive of progress regarding the negotiations and to propose an agreed schedule for delivery of a masterplan and development on the first sites.

45 **MAKING THE COUNCIL A GREENER ORGANISATION** (see pages 777-786)

RESOLVED:

- 1. That the specific recommendations for immediate action outlined in section 4 of the report be approved.
- 2. That officers identified in section 3 of the report be approved to bring reports back to the Executive outlining further actions
- 3. That a publicly available report be approved to be produced arising from the Environmental Audit, which will give details of the findings of the audit, any new strategy and policy processes arising from it, together with environmental impacts and targets. This report to be available by September 2003.

46 <u>CUSTOMER SERVICE CENTRE AND MODERNISATION PROGRAMME</u> <u>QUARTERLY MONITOR</u> (see pages 787-801)

- 1. That the vision for the Customer Service Centre as detailed at appendix A of the report be confirmed.
- 2. That the changes to the Customer Service Centre procurement timetable be noted.
- 3. That the implications of the Customer Call Centre in formulating the Council's budget for 2004/05 be agreed.
- 4. That the monitoring report be noted and the practice by which each project in the programme includes: a business case; a project initiation document (PID) which sets out project outcomes; costs and key accountabilities; a project plan; and an issues/risk register.
- 5. That The Assistant Chief Executive (Improvement and Development) be instructed to bring back a report to the Executive which proposes a suitable rationalisation of face to face service access points. This should be consistent with the overall vision for customer services and address the need to rationalise accommodation to facilitate working practices and office environments which are efficient, modern, DDA compliant and conveniently situation for service users.

47 **INTRODUCTORY TENANCIES** (see pages 802-813)

RESOLVED:

- 1. That the consultation process that has been undertaken in order to obtain the view of existing tenants on the proposal be noted.
- 2. That the implementation of an Introductory Tenancy Scheme with a commencement date of October 2003 be noted.
- 3. That the Strategic Director of Housing undertakes a review after 12 months to evaluate the effectiveness of the scheme.

48 **TENANTS FUND BUDGET 2003/04** (See pages 814-823)

RESOLVED:

1. That the recommendations of Tenant Council be approved (paragraphs 5 and 6 of the report.)

49 REQUEST FOR DEPUTATION FROM SOUTHWARK COMMUNITY CARE FORUM

RESOLVED: 1. That the deputation be heard.

The spokesperson for the deputation tabled a written statement in respect of the item on the 'Fast Track Review of Voluntary Sector Funding.'

In summary, the proposals to clarify and make transparent the Council's processes for funding the voluntary sector were welcomed. The need to develop and examine some of the issues that the Forum and its members on Social Services and Health commissioned services was indicated. A number of suggestions were put forward in respect of actively looking for ways to include smaller and emerging organisation, most of whom in Southwark are from the black and ethnic minority communities.

50 REQUEST FOR DEPUTATION FROM PECKHAM VOLUNTARY SECTOR FORUM

This request had not been circulated five clear days in advance of the meeting. The Chair agreed to accept this request as urgent on the basis that a report was contained elsewhere on the agenda relating to this request.

RESOLVED: 1. That the deputation be heard.

The spokesperson for the deputation tabled a written statement, which welcomed the Council's recognition of the importance of engaging with the voluntary sector. It welcomed the decision to not outsource funding, opting for a mixed funding package and the commitment to develop monitoring systems. The Forum affirmed their concern of the need to consider the impact and benefits of inward investments when commissioning contracts or entering service delivery arrangements.

- REQUEST FOR DEPUTATION FROM SOUTHWARK ASSOCIATION OF VOLUNTARY ORGANISATIONS

This request had not been circulated five clear days in advance of the meeting. The Chair agreed to accept this request as urgent on the basis that a report was contained elsewhere on the agenda relating to this request.

RESOLVED: 1. That the deputation be heard.

The deputation spokesperson confirmed that they welcomed the decisions of the Scrutiny Sub-Committee and hoped that these concerns would be taken on board as part of the Executive decision on the item on the 'Fast Track Review of Voluntary Sector Funding.'

51 <u>SCRUTINY REPORT ON THE FAST TRACK REVIEW OF VOLUNTARY SECTOR</u> <u>FUNDING</u> (se pages 824-831)

Councillor Barrie Hargrove, Chair of the Scrutiny Sub-Committee was in attendance to present this report. He advised that the paragraph at the top of page 828 of the agenda should be as follows. "Any joint arrangements arising on annual reporting to the Executive on voluntary sector activities will need to embrace the wider issues of developing the role of the voluntary sector in its relationship with the Council and respective contributions." Part of this paragraph was missing from the report.

The Executive expressed their thanks to Councillor Barrie Hargrove and the Scrutiny Sub-Committee for their work on this matter.

- Executive agreed with Members of the Scrutiny Sub Committee in supporting the adoption of Option B – "Policy led Option" as detailed in the officer report to the Executive on the Fast Track Review of Voluntary Sector Funding.
- That there should be a requirement for an Annual Report on Voluntary Sector funding activities made available to the Executive which should be written by the Council and those groups receiving funding that wish to participate
- 3. That any new commissioning strategy for funding which may arise should ensure that new and emerging groups, particularly BME groups, have equal access to funding and that, within this process, small voluntary sector groups are not precluded from extending their reach and remit, e.g. they should be enabled to move to contract arrangements in time.
- 4. That adequate support and training for officers be put in place to fulfill any new commissioning roles arising and that significant input from the voluntary sector be sought to inform the training for officers.

 That research should be carried out which defines and costs the contribution, which the voluntary sector makes to Southwark's economy and that Southwark Association of Voluntary Organisations be invited to undertake this research.

52 **FAST TRACK REVIEW OF VOLUNTARY SECTOR FUNDING** (see pages 832-858)

- 1. That it be noted that the recommendations fall into three areas as follows:-
 - Policy Recommendations.
 - Decision Making Arrangements.
 - Processes for commissioning services from the voluntary sector.
- 2. The Executive adopt the policy objectives (a) (f) below as the basis for aligning the resourcing of the voluntary sector with the Council's overall priorities and policy framework:
 - (a) The Council should adopt a formal overall commissioning approach to the voluntary sector. The framework needs to be cross-referenced with the procurement strategy so that the voluntary sector is recognised as part of the spectrum of service deliverers. The framework also needs to take into account the integrated commissioning that currently takes place within partnerships and in relation to external funding streams and the programmes of other agencies.
 - (b) The allocation of funding to the voluntary sector should be policy driven with specific outputs and outcomes explicitly linked to council priorities and service objectives. Departments should set the outputs and outcomes they require from funding provision and service providers should demonstrate in their applications how they meet those criteria.
 - (c) There needs to be a review of the current priorities across all programmes and a subsequent re-commissioning process across all services.

- (d) The Council needs to ensure that the process of reviewing policy is sensitive enough to pick up new and emerging needs, such as targeting priority neighbourhoods, support for refugees, or the LGBT (lesbian, gay, bisexual and transgender) community, so they can be incorporated into priorities for funding the voluntary sector. Chief Officers should be required to include a specific mechanism for identifying new and emerging needs and including these within their commissioning arrangements.
- (e)The current criteria for the Community Support programme should be realigned so as to more explicitly support the key corporate priorities of Equalities and Cohesion, Anti-Poverty, and Community Safety.
- (f) Irrespective of the decision making option agreed, Members should be provided with a strategic overview of how the Council is using voluntary sector organisations. A report to Members on voluntary sector strategic issues should be produced annually.

Decision making recommendations

3. The Executive agreed to revise the decision making process to ensure transparency and efficiency, by adopting Option B: Policy led option.

Process recommendations

- 4. The Executive agreed that a formal commissioning framework be established for funding the voluntary sector that would:
 - a. Set out the links and requirements between Council priorities and the allocation of funding.
 - b. Include the commissioning framework as part of the Council's overall Procurement Strategy.
 - c. Retain the mixed economy approach of grants, service level agreements and contracts, and provide clear guidance of the circumstances under which each should be used.
 - d. Set out the advertising requirements for funding; grants should be advertised annually and service level agreements and contracts should be re-tendered every three years.
- 5. The Executive agreed that the Council develop an improved monitoring framework which is more in proportion with the levels of funding an organisation receives than at present.

6. That the recommendations of the Scrutiny Sub-Committee be approved with the annual report as set out in recommendation 2 of this report being written by the Council and informed by groups receiving funding who would participate. In respect of recommendation number 5, that Southwark Association of Voluntary Organisations be invited to undertake research which defines and costs the contribution which the voluntary sector makes to Southwark's economy.

53 <u>INTEGRATED PARKS CONTRACT PROCUREMENT STRATEGY</u> (see paes 859-866)

This report was withdrawn. This matter will be presented to a future meeting of the Executive.

54 **SOUTHWARK HOMELESSNESS STRATEGY 2003/04-2005/06** (see pages 867-901)

Councillor Beverley Bassom, Executive Member for Housing expressed her thanks to officers for their work on this strategy.

RESOLVED:

- 1. That the Southwark Homelessness Strategy 2003/04 2005/06 be approved.
- 2. That the current and proposed actions to meet and sustain the Government's target for reduction in the use of Bed and Breakfast accommodation for homeless families and pregnant women, other than in an emergency be noted.

55 **WOODDENE SEI DECANT ARRANGEMENTS** (See pages 902-911)

RESOLVED:

- 1. That an exception to the decant policy for the decanting of Wooddene be agreed.
- 2. That officers negotiate to maximize the level of affordable housing built as part of the redevelopment of the site within the financial constraints of the scheme.
- That officers offer tenants being decanted the option of moving back to the affordable housing built as part of the redevelopment of the site whilst making clear that this option would necessitate the tenant making two moves.
- 4. That officers write to all residents of Wooddene ensuring appropriate community languages are used informing them of this decision and set a date for a further public meeting in September to discuss the way forward.

56 **DISPOSAL OF 216-224 UNDERHILL ROAD, SE22** (see pages 912-919)

RESOLVED:

- 1. That the Council, subject to consent from the Office of the Deputy Prime Minister dispose of 216-224 Underhill Road, SE22.
- 2. That the Development and Regeneration Manager be authorised to agree the terms of the transaction.
- 3. That the recycling of the net receipts from the disposal into the East Dulwich Estate Regeneration or similar housing regeneration scheme be agreed.
- 57 <u>DISPOSAL OF 86/88 NEWINGTON BUTTS AND LAND AT LONGVILLE ROAD, LONDON SE11</u> (see pages 920-926)

RESOLVED:

- 1. That the Council's disposal of 86/88 Newington Butts at the site at Longville Road (shown edged black on the plan contained within Appendix B to the report) be agreed, subject to the approval of the detailed terms as contained in the report on this matter within the closed agenda to this meeting of the Executive.
- 58 **TREASURY MANAGEMENT ANNUAL REPORT 2002/03** (see pages 927-933)

RESOLVED:

- 1. That the action taken in 2002/03 to manage the Council's long term debt and cash be noted.
- 59 **INDIVIDUAL DECISION MAKING** (see pages 933-963)

- 1. The options as set out in paragraph 22 of the report were considered, as well as the recommendations from the Overview and Scrutiny Committee and preferred option 3 was agreed.
- 2. The options set out in paragraph 23 of the report were considered, as well as the recommendations from the Overview and Scrutiny Committee and preferred option 3 was agreed.
- 3. The list of potential key areas for individual decision-making, as set out in paragraph 24 of the report were considered, as well as the additional recommendations from Overview and Scrutiny Committee and their recommendations in respect of Best Value Reviews and dealing with petitions were endorsed.
- 4. Views on appropriate financial ranges, for individual decision making were considered, in areas set out in table at paragraph 25 of the report and a preference for the Hillingdon Model was expressed.

- 5. The other issues set out in the table at paragraph 28 of the report were considered, as well as the additional recommendations from the Overview and Scrutiny Committee. The recommendations of the Overview and Scrutiny Committee were agreed.
- 6. The recommendation from the Overview and Scrutiny Committee to increase the deadline of call-in from 3 to 5 days was agreed.
- 7. The responses to the Overview and Scrutiny Committees recommendations in respect of the forward plan were agreed.
- 8. A preference for the ability of individual Executive Members to refer decisions to the full Executive was agreed.
- That the recommendations of the Executive be referred to the Standards Committee and Council Assembly for consideration.
- 60 BEST VALUE REVIEW OF RESIDENTIAL CARE FOR PEOPLE WITH LEARNING DISABILIITES SELECTION OF PROVIDER FOR TRANSFER OF IN-HOUSE SERVICE (see pages 964-972)
 - **RESOLVED:** 1. That the Preferred Provider be approved.
 - 2. That a reserve Preferred Provider be approved.
 - That Officers undertake further detailed negotiations with the Preferred Provider (or the Reserve Preferred Provider) to provide and develop the residential care service for people with learning disabilities.
 - 4. That a process of formal consultation on the transfer of the residential respite for people with learning disabilities at 19 Orient Street to a suitably qualified external provider be agreed and that a further report on the outcome of that consultation be agreed.
- 61 <u>BEST VALUE REVIEW OF THE MANAGEMENT AND DELIVERY OF THE CAPITAL</u> <u>PROGRAMME</u> (see pages 973-1005)

RESOLVED:

1. That the content of the final report of the Best Value Review and the Management, and Delivery of the Capital Programme as set out in Appendix B, and the action plan set out at Appendix C be noted and endorsed.

2. That it be agreed that the approval process for budgets needs to be revisited and the specific recommendations on allocation at paragraph 5(b).

62 **FAITH IN LOCAL GOVERNMENT PLEDGE CARD** (see pages 1007-1137)

The report was withdrawn. The Leader indicated that he would sign the Fatih in Local Government Pledge.

63 <u>DEPUTATION REQUEST – DOWNTOWN DEFENCE COR</u>

Details of this request are set out on page 4 of these minutes.

64 <u>DEPUTATION REQUEST – SOUTHWARK ASSOCIATION OF VOLUNTARY</u> ORGANISATIONS

Details of this deputation request are set out in page 9 of these minutes.

65 <u>BOROUGH SPENDING PLAN (TRANSPORT) 2004/05 - 2006/07</u> (see pages 1010-1015 and Plan circulated separately)

This report was not circulated five clear days in advance of the meeting. The Chair agreed to consider this item as urgent because of the need to ensure that the bid is with the Transport for London by the due date of the 1st August, 2003.

RESOLVED:

 That the contents of the report be agreed and the contents of the document (circulated separately as an appendix) as the Council's Borough Spending Plan 2004/05 and the bids for:-

Principal Roads Maintenance - £2,029,000

Bridge Strengthening - £655,000

Local Safety Schemes and 20mph Zones (including Home Zones) - £2,125,000 $\,$

Safer Routes to Schools - £385,000

Controlled Parking Zones - £400,000

Travel Awareness - £115,000

Walking - £400,000

Cycling - £424,000

Area Based Schemes - £645,000

Freight - £130,000

Air Quality - £135,000

Accessibility - £423,000

Bus Stop Accessibility Works * - £379,000

Total - £8,245.000

(*It should be noted that Bromley is bidding on Southwark's behalf for £381,000 for Bus Priority Measures.)

- 2. That the Borough Spending Plan is duly submitted to Transport for London (TfL) by 1st August 2003 and that in paragraph 9.4.6 of the Borough Spending Plan the Council bid for £180,000 to treat approximately 40 junctions with Advanced Stop Lines for Cyclists.
- 3. That officers introduce the agreed measures in accordance with the level of funding that is obtained for the financial settlement made by Transport for London.

66 **BEST VALUE REVIEW OF STRATEGIC SERVICES** (see pages 1016-1042)

This report had not been circulated five clear days in advance of the meeting. The Chair agreed to accept the report as urgent so that key aspects of the outcome of the review were ready for implementation without delay.

RESOLVED:

- 1. That the proposed improvements to the management of strategic support services corporately and for each service area, see paragraphs 12, 15, 18, 21, and 24 and Appendix B (an outline of the main actions proposed, completion dates and performance targets) be agreed.
- 2. That the principles of the draft protocol setting out the key roles and responsibilities of the centre and departments in delivering support services, including the role of Members, be agreed, as set out Appendix C of the report (there will be further discussion over the practical detail once the principles have been agreed).
- 3. That the current resource implications, as set out in paragraph 25 of the report be noted.

67 NORTHFIELD HOUSE DEPUTATION - TASKFORCE UPDATE (see pages 1042-1044)

This report had not been circulated five clear days in advance of the meeting. The Chair agreed to accept the report as urgent so that Members could be briefed on the issues/areas of concern outlined by the deputation heard an earlier meeting.

RESOLVED: 1. That the report be noted.

68 <u>BEST VALUE REVIEW OF HOUSING MANAGEMENT – FUTURE AREA</u> <u>PROPOSALS (NUMBER AND BOUNDARIES)</u> (see pages 1044-1079)

This report had not been circulated five clear days in advance of the meeting. The Chair agreed to accept the report as urgent as a decision was required on the number of areas and boundaries if the timetable for the implementation of the proposals for the Best Value Review of Housing Management was to be met.

RESOLVED: 1.

- That 8 Management Areas be established as recommended by Leaseholder Council and all those Neighbourhood Forums that made a recommendation on the number and boundaries of future Areas.
- 2. That the requests of individual Tenants & Residents
 Associations in Cherry Gardens & Abbeyfield Forums to
 switch to other 'Areas' be noted but it is believed that unless
 there is an overwhelming reason (e.g. a split estate), all
 Tenant and Resident Associations should remain within the
 designated geographical management areas for the reason
 outlined in point 19 of the report.
- 3. That each management area has a 'main' office but that ongoing discussion is held regarding the location of main offices and sub-offices and is linked to the Council's review of face-to-face provision. That a report on the overall outcome be presented to Executive in October/November 2003
- 4. That officers arrange individual consultation days in the 8 Areas to finalise Neighbourhood Forum proposals and report back to Executive in October/November 2003.

69 **BEST VALUE VISION FOR SPORTS AND FITNESS** (see pages 1080 – 1130)

This report was not circulated five clear days in advance of the meeting. The Chair agreed to accept this item as urgent because negotiations on the future investment options needed to proceed as quickly as possible for the service to reap the benefits and for external funding to be secured by the Council's potential partners.

- 1. That the Best Value Vision for Sports and Fitness as set out in Appendix B of the report be agreed.
- 2. That the approach on page 1 of Appendix B, under the heading 'The proposed way forward' be approved, which recommends:
 - I. A long term capital investment strategy for leisure centres in partnership with a provider, which is predicted on raising external capital finance for improving leisure centers.

- II. In principle agreement to proceed with procurement on the basis of selecting Fusion as a preferred provider on the terms set out in paragraphs 16-20 (and information contained in the supplementary closed report) and subject to compliance with the procurement "gateway" process and contractor review board.
- III. Sports development continues to be managed in-house.
- IV. The sustainability of and access to facilities in parks and sports grounds is encouraged through community management partnerships.
- 3. That a more detailed proposal be agreed, at the earliest possible date, for the long-term capital investment strategy for the following facilities:
 - Elephant and Castle Leisure Centre
 - Camberwell Leisure Centre
 - Peckham Pulse
 - Dulwich Leisure Centre
 - Seven Islands Leisure Centre
 - Southwark Park Sports Complex, and
 - Surrey Docks Watersports Centre
- 4. That it be noted that Herne Hill Velodrome (HHV) as primarily a regional centre needs a separate strategy. A report on the proposed way forward for HHV will be submitted to the Executive later in the year.
- 5. That it be noted that the longer-term revenue savings targets will be set after the long-term capital investment strategy has been agreed.

70 <u>COMMUNITY DEVELOPMENT TRUST FOR BURGESS PARK – SUBMISSIONS</u> <u>AND EVALUATION</u> (See pages 1131-1137)

This report had not been circulated 5 clear days in advance of the meeting. The Chair agreed to accept the report as urgent because an early decision will allow maximum time for the appropriate negotiations to take place.

RESOLVED: 1.

- 1. That the the role of lead partner for the development of a trust for the future management of Burgess Park be assigned to Groundwork Southwark, this development to be undertaken in partnership with the Friends of Burgess Park and the London Wildlife Trust.
- 2. That Council officers work with Groundwork Southwark, the Friends of Burgess Park and the London Wildlife Trust to produce a detailed and fully costed implementation plan (including a completed Business Plan and a new Management Plan for Burgess Park) for consideration by the Executive at a future date

3. That Council officers produce a report for members on the progress of the trust development process by December 15th 2003.

EXCLUSION OF PRESS AND PUBLIC

RESOLVED: That the public be excluded from the meeting for the following item

of business on the grounds that it involves the likely disclosure of exempt information as defined in paragraph 9, Access to

Information Procedure Rules of the Constitution.

The following is a summary of the decisions taken in the closed section of the meeting.

MINUTES

The closed minutes of the meetings held on the 30th June, 7th, 8th, 14th and 15th July, 2003 were approved as a correct record.

514 CANADA WATER – SELECTION OF PREFERRED DEVELOPER

The Executive noted the closed information on this report relating to the Developer Teams. Further open decisions in respect of this item are set out under item 44.

515 **DOWNTOWN – SELECTION OF A PREFERRED DEVELOPER PARTNER**

The Executive agreed to the allocation of funds from the anticipated capital receipt. Further open decisions in respect of this item are set out under item 43.

516 INTEGRATED PARKS CONTRACT PROCUREMENT STRATEGY

This report was withdrawn.

517 DISPOSAL – 216-224 UNDERHILL ROAD, LONDON SE22

The Executive agreed to the main terms and conditions for the disposal of 216-224 Underhill Road. Further open decisions in respect of this item are set out under item 56.

518 <u>DISPOSAL OF 86/88 NEWINGTON BUTTS AND LAND AT LONGVILLE ROAD, LONDON SE11</u>

The Executive agreed to the terms of the disposal for 86/88 Newington Butts and the Land at Longville Road, SE11. Further open decisions in respect of this item are set out under item 57.

519 BEST VALUE REVIEW OF RESIDENTIAL CARE FOR PEOPLE WITH LEARNING DISABILITES – SELECTION OF PROVIDER FOR THE TRANSFER OF IN-HOUSE SERVICES

The Executive approved the Preferred Provider. Further open decisions in respect of this item are set out under item 60.

520 LAWSON AND CLUNY WINDOW RENEWAL - VARIATION TO CONTRACT

The Executive agreed actions in respect of the variation to this contract.

521 BEST VALUE VISION FOR SPORTS AND FITNESS

The Executive noted the contents of this report. Further open decisions in respect of this item are set out under item 69.

522 <u>REVIEW OF PROGRESS WITH TERMINATION OF WS ATKINS CONTRACT AND COMPLETION OF CEA CONTRACT</u>

The Executive noted progress made in respect of the Cambridge Education Associates (CEA) contract and the current situation relating to the WS Atkins contract.

The meeting ended at 12.05am

CHAIR:

DATED:

DEADLINE FOR NOTIFICATION OF CALL-IN UNDER SECTION 18 OF THE OVERVIEW AND SCRUTINY PROCEDURE RULES IS MIDNIGHT, TUESDAY, $\mathbf{5}^{\text{TH}}$ AUGUST 2003.

THE ABOVE DECISIONS WILL NOT BE IMPLEMENTABLE UNTIL AFTER THAT DATE. SHOULD A DECISION OF THE EXECUTIVE BE CALLED-IN FOR SCRUTINY, THEN THE RELEVANT DECISION WILL BE HELD IN ABEYANCE PENDING THE OUTCOME OF SCRUTINY CONSIDERATION

THE CHAIR OF OVERVIEW AND SCRUTINY COMMITTEE HAS AGREED THAT THE DECISION MADE ON ITEM 522 SHOULD BE TREATED AS A MATTER OF URGENCY. THE DECISION IS THEREFORE NOT SUBJECT TO CALL-IN AND MAY BE IMPLEMENTED IMMEDIATELY.