Priority 1b: Raisi	ng Attainment in Prima	ary Schools					
				, 3 Support for schools causing concer			
	Educational Inclusion – improving participation and the quality of education for all, 6 Recruitment and Retention, Early Years and						
the EDP	Childcare Development Plan, Education Action Zone.						
Activity 1b.1	 Improve the quality of teaching and learning by: ensuring that teachers improve the pace of pupil progress through effective curriculum planning, assessment for and of learning and target setting; the effective use of new technologies. 						
Key SSRE Area(s)	1,2,3, Curriculum, Attainr	nent, Teaching and	d Learning				
 90% of schools ha 90% of schools us 90% of schools us 	ve 100% of teaching judged ve 40% of teaching judged g e data effectively to set targe e assessment effectively to in	 Evaluation: how/when/by whom? Analysis of link adviser review visits termly by Principal Adviser Analysis of SSRE annually by Principal Adviser Analysis of OFSTED reports by Senior Adviser – 					
 Proportion of children achieving L4+ in national tests rises at a faster rate than statistical neighbours Under-achieving groups make accelerated progress Ethnic minority groups make accelerated progress in comparison with peers 			 Performance. Comparison of LEA against Statistical neighbours annually by principal adviser 				
A	ctions	Responsible Person	Target audience	Monitoring How/when//by whom?	Timing/timescales		
1a) Analyse individual and outcomes of Link / identify under-performi benefit from intensive s	ing schools that would	Senior Primary Teaching and Learning Consultants	LEA Officers Headteachers	Report by Head of School Improvement to Education Excellence Team (Annually) Report by Senior Adviser Performance on Intensive support schools, to Head of School Improvement	Continuing - Annually Autumn term		
	analysis in each identified ools, using individual school I evidence from school	Senior Primary Teaching and Learning Consultants	Headteachers of 'intensive' schools	(ditto)	Continuing - Annually Autumn term		
	ted support programme in performing school based on alysis	Senior Primary Teaching and Learning Consultants	Pupils and teachers in 'intensive' schools	(ditto)	Continuing - Termly		

Actions	Responsible Person	Target audience	Monitoring How/when//by whom?	Timing/timescales
2) Provide training and guidance on quality analysis of performance data and effective target setting processes.	Principal Adviser (Primary)	Senior managers, curriculum managers, governors.	Head of MIS/School Improvement through review of documentation and evaluation of courses.	Annually – Continuing activity
3a) Provide training and guidance on the effective use of formative and summative assessment for individual pupils, groups of pupils and the whole school.	Principal Adviser (Primary)	Teachers, subject leaders, assessment managers, senior managers	Link advisers annually as part of SSRE	From Autumn 2003
3b) Ensure schools implement systematic formative and summative assessment processes to enable target setting and tracking for individuals and groups of pupils	Principal Adviser (Primary)	Teachers, subject leaders, assessment managers, senior managers	Link advisers annually as part of SSRE	60% by 2004 80% by 2005 100% by 2006
4a) Provide training and guidance on effective teaching and learning.	Principal Adviser (Primary)	Teachers, subject leaders,	Link advisers annually as part of SSRE	Continuing activity
4b) Ensure schools implement effective systems for the monitoring and evaluation of teaching and learning.	Principal Adviser (Primary)	Senior managers, curriculum managers, governors	Link advisers annually as part of SSRE	75% by 2004 100% by 2005
4c) Identify and externally accredit best practice in teaching and learning in LEA primary schools. Disseminate through LEA subject consultants, link advisers and the LEA Best Practice web-site.	Senior Primary Teaching and Learning Consultants	Teachers, subject leaders, assessment managers, senior managers	Report by Head of School Improvement to Education Excellence Team	Spring 2004
5) Track the progress of pupils in pilot schools for EIC and G & T Initiative to identify best practice and to support effective strategies for dissemination.	EiC/ G&T Advisers	EIC/G&T pilot schools	EiC Adviser, termly through evaluation reports.	Termly Spring 2003 to Spring 2004
6a) Provide written guidance and training to schools on how to use ICT to enhance and enrich teaching and learning in the Core subjects and across the curriculum.	LEA ICT advisers and consultants for core subjects	All schools	Senior Adviser (Performance) through OFSTED reports	Spring 2004
6b) Increase the use of ICT content in lessons across the curriculum by providing training on the use of LGfL portal resources.	LEA Adviser for ICT	Teachers, classroom assistants, nursery nurses	LEA adviser to evaluate the impact of LGfL on the quality of the curriculum during monitoring visits to school	Report published each September
6c) Identify best practice in teachers' use of ICT to support teaching and learning using OFSTED reports and a sample audit of primary schools. Disseminate through the annual NGfL report, LEA subject consultants, link advisers and the LEA Best Practice web-site.	Primary ICT Adviser	Subject leaders in all Schools	Primary ICT Adviser through sample of visit reports to Principal Adviser (Primary)	Autumn term 2003

Actions	Responsible Person	Target audience	Monitoring How/when//by whom?	Timing/timescales
6d) Audit sample of schools to evaluate impact of the use of ICT on pupil motivation, achievement and attainment.	ICT Adviser	Nursery and primary schools	Principal Adviser through report from ICT adviser	Summer 2004
6e) Support in schools to follow up on ICT training	CLC Manager	Teachers, classroom assistants, nursery nurses	Principal adviser	Autumn 2003 1 subject each term
6f) Provide Model lessons	CLC Manager	Subject managers, teachers, support staff	Adviser for ICT to evaluate the impact	Included in the annual NGfL report

Priority 1b: Rais	sing Attainment in Prim	ary Schools			
Activity 1b.2	Improve the breadth and b enriched primary curriculu		culum, including key skill	ls, in Key Stages 1 and 2 by supporting t	he provision of an
Key SSRE Area	1 The curriculum				
 Targets/Success criteria 90% of schools judged to have broad and balanced curriculum by OFSTED and LEA 90% of schools' curriculum planning identifies key skills at subject level 90% of schools judged to have satisfactory or better use of ICT across the curriculum by OFSTED and LEA 5% of primary schools awarded the Basic Skills Quality Mark 				 Evaluation: how/when/by whom? Analysis of link adviser review visits termly by Principal Adviser Analysis of SSRE annually by Principal Adviser Analysis of OFSTED reports by Senior Adviser – Performance. 	
,	Actions	Responsible Person	Target audience	Monitoring How/when//by whom?	Timing/timescales
that it gives guidance	Curriculum policy to ensure on the provision of an and balanced primary	Head of School Improvement	LEA Officers Headteachers, Senior managers, curriculum managers, governors	Education Excellence Team, termly from Head of School Improvement.	Spring – Summer 2004
1b) Provide guidance and training to ensure that the curriculum in all schools promotes the development of creativity, personal and social skills, higher-order thinking skills etc in the primary curriculum.		Principal Adviser	Senior managers, curriculum managers, governors.	 a) Link advisers annually as part of SSRE; b) Gifted and Talented Adviser through sampling of plans –termly report. 	Autumn 2004
1c) Provide guidance and training to support schools in developing their response to the new Primary Strategy document, in relation to innovation and special character		Principal Adviser (Primary)	Senior managers, governors	Link Advisers, as part of SSRE	Autumn 2003
schools have curricul skills at subject level.		Principal Adviser	Senior managers, curriculum managers	Principal Adviser through course evaluations. Link Advisers through termly review visits.	Autumn 2004
1e) Identify an LEA o responsibility for pror Arts curriculum withir	noting and supporting the	Head of School Improvement	LEA Officers Headteachers,	Education Excellence Team, termly from Head of School Improvement.	Spring 2004
1f) Provide guidance	e and training for schools on o ensure effective inter-	Principal Adviser (Primary)	Senior managers, governors	Link Advisers, as part of SSRE	Autumn 2003

Actions	Responsible Person	Target audience	Monitoring How/when//by whom?	Timing/timescales
2a) Provide guidance and training to schools on ensuring that the primary curriculum provides equality of access for ethnic minority groups, through working with teachers and parents.	EMAG Advisory Teacher	Classroom assistants, teachers, managers, parents, carers, advisory staff.	Principal adviser and advisory teachers to monitor visit reports termly	Continuous
2b) Audit sample of schools to evaluate extent to which the curriculum supports the achievement and attainment of ethnic minority pupils.	EMAG Advisory Teacher	Classroom assistants, teachers, managers, advisory staff.	Principal Adviser through report from ICT adviser	Autumn Term 2003
3) Promote schools' accreditation under the Basic Skills Quality Mark Award	Principal Adviser (Primary)	LEA Officers Headteachers,	Education Excellence Team, termly from Principal Adviser (Primary)	5% of schools by 2004 15% by 2005 25% by 2006
4) Provide a programme of 'Saturday schools' to support the attainment of identified pupils in identified schools.	Senior Primary Teaching and Learning Consultants	Identified pupils in Year 6.	Principal Adviser (Primary), monthly report from Senior Literacy and Numeracy Consultants	From Autumn 2003 - six Saturday schools in place catering for 60 pupils each.
5a) Provide a range of school-time and out of hours learning, supported by ICT, for targeted groups of pupils: gifted and talented, EAL, etc.	CLC Manager	Teachers, classroom assistants, nursery nurses	EiC Co-ordinator to evaluate impact of the training	Annual report
5b) Provide guidance and training for schools in extending links with the community and provision of extended schooling	Principal Adviser (Primary)	Senior managers, governors	Link Advisers, as part of SSRE	Autumn 2003

Priority 1b: Raising Attainment in Primary Schools						
Activity 1b.3	Improve the leadership an	d management of c				
Key SSRE Area	7 Leadership and mana	gement		-		
 Targets/Success criteria Improve the proportion of curriculum managers judged to be satisfactory or better by OFSTED or LEA by 10% annually Proportion of children achieving L4+ in national tests rises at a faster rate than statistical neighbours All schools have effective performance management and CPD policies in place Improve the proportion of ICT judged to be satisfactory or better by OFSTED or LEA by 10% annually 				 Evaluation: how/when/by whom? Analysis of link adviser review visits termly by Principal Adviser Analysis of SSRE annually by Principal Adviser Analysis of OFSTED reports by Senior Adviser – Performance. 		
	Actions	Responsible Person	Target audience	Monitoring How/when//by whom?	Timing/Timescales	
co-ordinating work of ensuring effective co Consultants and Scl	y Leadership programme by of Consultant Leaders, ommunication between CLs, hool Improvement Advisers evaluating their work	Principal Adviser (Primary)	Year 1: Leadership teams in schools with low performance at KS2, Years 2/3 all schools	Half termly through SCC meetings	Starting September 2003, then annual programme	
subject leadership th	e and training on effective nat focuses on raising ement and attainment.	LEA CPD Coordinator	Subject leaders	LEA CPD Coordinator annually to EET.	Continuous	
	o externally accredited agement development leaders.	LEA CPD Coordinator	Subject leaders	LEA CPD Coordinator annually to EET.		
2c) Provide training	and guidance on quality ance data and effective target	Principal Adviser (Primary)	Senior managers, curriculum managers, governors.	Head of MIS/School Improvement through review of documentation and evaluation of courses.	Annually – Continuing activity	
	s have effective performance PD policies and set s for all staff.	Principal Adviser (Primary)	Senior managers, subject managers, teachers	Link advisers annually as part of review visits.	Summer Term 2003.	
and management, u sample audits of prir	ctice in curriculum leadership ising OFSTED reports and mary schools. Disseminate t consultants, link advisers ractice web-site.	Senior Primary Teaching and Learning Consultants	Senior managers, subject managers, teachers in all schools	Principal Adviser annually to EET.	Report published annually in September	

Actions	Responsible Person	Target audience	Monitoring How/when//by whom?	Timing/timescales
4a) Provide written guidance to schools on effectively managing ICT to enhance teaching and learning and to improve achievement and attainment in all subjects.	LEA advisers and consultants for core subjects	Senior managers, subject managers, teachers in all schools	Senior Adviser (Performance) though OFSTED reports. Link Advisers through termly review visits	Spring Term 2004
5b) Provide 6 day managers course for all new ICT managers	ICT advisory staff	ICT managers	Senior Adviser (Development) through course evaluations	Termly
5c) Support NGfL development planning in schools to ensure they meet national targets.	ICT Advisory team	Subject managers	ICT adviser to evaluate plans	Autumn Term 2004
5d) Hold termly primary ICT, English and Mathematics co-ordinators meetings to share good management practice and to discuss national and local issues	LEA Advisory staff	Subject managers	Principal Adviser to see minutes and attend if able	Each term
5e) Provide written guidance on development planning for ICT and support sessions for managers when writing their plans	LEA Advisory staff	Subject managers	Principal Adviser to see guidance and list of schools supported	Spring term 2004