

Knife Crime and Knife Carrying

Action Plan 2017 - 2019

The aim of this action plan is to reduce knife crime in Southwark. It is a comprehensive and detailed plan to reduce knife carrying which leads to inevitably serious harm and death. The plan intends to provide short, medium and long term interventions to help young people and their parents understand the risks of serious harm of carrying knives. The reasons for carrying knives are wide ranging so there needs to be action that will impact on the culture of carrying knives, a long term issue, to immediate action on the day to day knife carrying issues. This plan seeks to provide long term transformational action, it will require the positive engagement of young people, their parents, schools and other key partners, the community and the statutory agencies to work together and can be adapted and changed as required.

Following a downward trend in knife crime over the last few years, there has been a sharp increase across London in 2016/2017. Not all knife crime is gang related or committed by young people; however young people are disproportionately affected¹. For the last five years Southwark has had higher than the London average level of knife crime. The offences of knife crime with injury and knife possession have also been above the capital's average. Statistics and anecdotal evidence suggest that knife carrying by young people (10 to 24 years) is now more prevalent. Current understanding of the local profile outlines that young people carry knives mainly for the following reasons, (1) Protection/Safety (2) Attention (3) Criminality – Involvement in gangs/robbery, drug activity (4) Peer Pressure.

The Knife Crime and Knife Carrying Action Plan reflects the London wide prioritisation of knife crime as seen in the Mayor's Office for Policing and Crime, (MOPAC) Police and Crime Plan 2017 – 2021, MOPAC Knife Crime Strategy, Metropolitan Police Service Control Strategy, Southwark Council Plan, and Southwark Community Safety Partnership Plan. The plan is supported legislatively by the Crime and Disorder Act 1998 (and subsequent amendments) through the work of the Community Safety Partnership for which the statutory responsibility is held by the Southwark Safeguarding Adults Board. The plan is also supported by safeguarding legislation.

Knife crime is a joint priority for the Southwark Safeguarding Adults' Board (SSAB) and Southwark Safeguarding Children's Board (SSCB). It was agreed that the SSAB would lead on the development of a multi-agency action plan to tackle and prevent knife crime and it tasked the Safer Communities Delivery Group to develop this plan and oversee its operational delivery. It adopts a short, medium and long term focus integrating with other Safeguarding Board priorities specifically on Early Help and Adolescence. Our partnership vision is the mandate for change to reduce and eradicate knife crime and knife carrying in Southwark. Quite simply we want..... **young people in Southwark to feel safe and be resilient, to avoid knife carrying and knife crime, which has a significant impact on their lives, future aspirations and the overall quality of life of the community.**

The Serious Case Review of Child U and consultation undertaken to date, highlights a range of support and provision that exists to support tackling knife crime. A key part of the plan is to bring together this work to enable a coherent and co-ordinated response which will ensure that we maximise the use of resources and funding opportunities across the partnership.

The Safer Communities Delivery Group organised a facilitated workshop in January 2017 with a wide variety of stakeholders including young people to look at how this could be tackled and to start the process of developing a plan to outline how knife crime and knife carrying would be addressed in Southwark. The themes that emerged from the workshop and subsequent engagement with stakeholders are reflected in the action plan are listed below;

- **Consultation and engagement** – with stakeholders, the wider community and young people is essential in understanding the causes and impacts of knife crime and knife carrying and how to deal with it.
- **Information sharing and intelligence development** – between partners and with the community is essential to ensure the multi-agency response to knife crime and knife carrying is effective.
- **Communication of key messages and awareness raising** – including clear signposting of where to go for help.
- **Building resilience** – young people, parents and carers developing the resilience and skills to avoid knife crime as victim and/or perpetrator including work with schools across Southwark.
- **Prevention and early intervention** – working to increase the feeling of safety of young people, divert people from becoming involved in knife crime and knife carrying and targeted support to those at risk.
- **Enforcement against perpetrators** – using a wide range of enforcement options across the partnership to disrupt and prosecute those who commit knife crime and individuals who carry a knife.

This two year action plan will take forward and shape existing responses to knife crime in Southwark using the themes above and through existing provision e.g. the Southwark Anti-Violence Unit (SAVU) and SERVE (multi-agency programmes providing support for individuals aged 16-25 years involved in or at risk from gang related crime), HAMROW (fortnightly police led multi-agency gangs intervention meeting) and MPS Gangs Unit. It will also include, acknowledge and build on the work done in schools, alternative educational provision, colleges, businesses and the community and voluntary sector. The collective roles and responsibilities of all stakeholders including schools, parents, and carers, residents, businesses, community and faith groups will be considered in the plan's implementation. There will be an event later in 2017 to bring together stakeholders from across the partnership to look at collective involvement and review delivery.

Young people are central to this action plan, the views of which need to be continuously considered in developing and implementing a credible strategic and operational response to knife crime and carrying; a response which includes prevention, harm reduction, risk management and enforcement, recognising that victims need support and perpetrators need to be rehabilitated. The plan will be subject to an annual review to measure progress and ensure its continuing relevance in tackling and preventing knife crime and knife carrying in Southwark.

¹ For the purpose of this knife crime action plan the focus is on young people. Domestic abuse related offending is covered separately under Southwark's Domestic Abuse Strategy

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Strategic Outcome – Embedding social responsibility in tackling knife crime and knife carrying <ul style="list-style-type: none"> enhancing responsibility amongst parents, families and young people in tackling knife crime challenging the normalisation of knife ownership and knife carrying a clear statement of intent that knife crime and knife carrying is not acceptable 										
Priority Area – Consultation and Engagement	Sub Area	Actions	Sub-Objective	Lead	Agency Outcome	Resource	Operational Outcome	Expected Completion Date	Progress to Date	
Consultation and engagement of stakeholders and the wider community is essential in understanding the causes of knife crime and knife carrying and the impact it has on our community. Engagement with young people is particularly important as they are disproportionately affected by knife crime and knife carrying.	Consultation with young people to identify the key issues ensuring that the ‘voice’ of young people is captured in the design, delivery, and monitoring of this action plan.	Consult existing networks and forums of young people. Such as Youth Council, Changemakers, Young Advisors, YOS, School Youth Councils.	To establish robust and sustainable mechanisms to put young people at centre of action plan.	LBS C&SP	Views considered and incorporated into action plan.	Council	Action plan includes stakeholder perspective and recognises contribution.	Initial consultation June 2017. Ongoing	Engagement with Changemakers, Youth Council and other young people in community settings.	
		To put young people at the centre of development and delivery of action plan.	Knife crime is a priority for the Youth Council, and will be a key stakeholder in the monitoring, direction and delivery of the action plan.	Youth Council	Knife is a regular agenda item of Youth Council.	Council	Action plan includes young person’s perspective and recognises their contribution.	Ongoing	Agenda item at Youth Council meetings June 2017 and thereafter.	
		To put schools at the centre of the development and delivery of action plan.	To put schools at the centre of the development and delivery of action plan.	SASH SAPH	Knife Crime is a regularly item on 6 weekly meetings.	Police SASH SAPH	Action plan includes schools perspective and their involvement and contribution.	Ongoing		
		Knife carrying survey to be developed to capture young people’s views. To be initially piloted in 4 secondary schools in the borough with a view to rolling out borough wide.	Develop and design survey.	SASH Youth Council	Questionnaire drafted.	Council	Questionnaire piloted in 4 schools.	October 2017		
			Facilitate implementation of survey.	SASH	4 schools identified, questionnaire disseminated.	Schools	Questionnaire piloted in 4 schools.	October 2017		
			Collation and analysis of pilot survey results.	LBS CS&P	Evaluation of survey methodology and results.	Council	Survey methodology and structure established for roll-out.	March 2018		
		Consultation with stakeholders and wider community.	Identification and consultation with community, faith, third sector, business and other groups.	Contact community, faith, third sector, business and other groups.	LBS CS&P	Meetings attended other liaison via phone and email.	Council	Contact group established.	Initial consultation to be completed by July 2017.	Groups identified. Three engagement events attended.
				Perspectives of; faith, community, third sector, businesses and other groups collated.	LBS CS&P	Views considered and incorporated into action plan.	Council	Action Plan includes stakeholder perspective and recognises contribution.	Ongoing	Consultation activity, views and contributions recorded.
				Community engagement and sign up to action plan. Voluntary groups invited to attend a workshop.	LBS CS&P	Voluntary sector given opportunity to comment on action plan.	Voluntary sector	Engagement and involvement of community in delivering action plan.	Workshop to be held in 2017.	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

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			<p>Collation and analysis of survey results.</p>	<p>LBS CS&P</p>	<p>Evaluation of survey.</p>	<p>Council</p>	<p>Develop understanding of young people’s perception and experience of knife crime and knife carrying, to shape direction of action plan.</p>	<p>September 2018</p>		
	<p>Engage with and incorporate the views of those who have experienced knife crime as victims, perpetrators and as wider family members.</p>		<p>Engagement with Victim support and other victim based services in Southwark.</p>	<p>Identify best way to engage to engage with victims of knife crime.</p>	<p>LBS CS&P</p>	<p>Establish ways to collect and represent views of victims e.g. interviews/surveys.</p>	<p>Council</p>	<p>Feedback pathways established for victims of knife crime.</p>	<p>October 2017 and ongoing.</p>	
				<p>YOS – RJ and Victim Staff</p>	<p>RJ Champions consulted alongside review of previous victim and retribution work</p>	<p>Council</p>	<p>Feedback incorporated in review of action plan.</p>	<p>October 2017 and ongoing.</p>		
			<p>Consultation with YOS, Probation, and CRC practitioners.</p>	<p>To include the views of practitioners working with knife crime offenders and/or victims.</p>	<p>LBS CS&P</p>	<p>Consultation and interviews scheduled and completed.</p>	<p>Council</p>	<p>Consultation material reviewed and fed into updated action plan.</p>	<p>Initial consultation to be completed by October 2017.</p>	
			<p>Interviews with YOS, Probation, and CRC clients.</p>	<p>To include the views of those with experience of the Criminal Justice System.</p>	<p>YOS</p>	<p>Consultation and interviews with clients scheduled and completed.</p>	<p>Council</p>	<p>Consultation material reviewed and fed into updated action plan.</p>	<p>To be completed by December 2017.</p>	
					<p>NPS</p>	<p>Consultation and interviews with clients scheduled and completed.</p>	<p>NPS</p>	<p>Consultation material reviewed and fed into updated action plan.</p>	<p>To be completed by December 2017.</p>	
					<p>LBS CS&P London CRC</p>	<p>Consultation and interviews with clients scheduled and completed.</p>	<p>London CRC</p>	<p>Consultation material reviewed and fed into updated action plan.</p>	<p>To be completed by December 2017.</p>	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

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		Engagement with AKCF and other community support groups supporting families of victims directly impacted by knife crime.	To engage with groups and individuals who are actively engaged with tackling knife crime.	LBS CS&P	AKCF attended as well as other engagement activity.	Council	Consultation activity logged and routinely fed into updates of action plan.	Initial consultation to be completed by July 2017. Feedback to be incorporated in action plan on quarterly basis.	Groups identified. Two engagement events attended.
		To work with and support the AKCF and to engage with community based groups who are involved in tackling knife crime.	LBS CS&P AKCF	Workshop event Community groups engaged	Council Voluntary sector	Agreement reached on implementation of plan. Activity logged and routinely fed into updates of action plan.	December 2017 Ongoing		

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Priority Area – Information Sharing and Intelligence development	Sub Area	Actions	Sub-Objective	Lead	Agency Outcome	Resource	Operational Outcome	Expected Completion Date	Progress to Date
Information and intelligence sharing routes to be established with partners, in order to develop intelligence based multi-agency response to knife crime and knife carrying that reduces the risk of harm to our community.	Establish information sharing routes between organisations and the community, including the sharing of ‘soft intelligence’.	Review current information sharing routes. Is the correct information being shared? Are the right procedures in place to share ‘soft’ intelligence?	Review current information sharing practice and protocols.	Police LBS CS&P SAPH SASH All partners	Brief SWOT analysis of local information and intelligence sharing practice.	Police Council Schools All partners	Areas of strength and areas for improvement identified.	Information sharing protocols to be reviewed by October 2017.	
			Sharing pathways evaluated, identifying areas for improvement.	LBS CS&PS	Information/intelligence pathways mapped.	Council	Improved information and intelligence sharing between partners.	October 2017	
			Establish information and intelligence sharing practice and protocols.	Police LBS CS&P SAPH SASH All partners	Information sharing best practice embedded in partner agencies.	Police Council Schools All partners	Information sharing improving the outcomes in respect of prevention and enforcement to tackle knife crime.	Some information pathways already established additional routes to be put in place by April 2018.	
		Build two-way pathways so that schools, colleges and alternative provision can share information including ‘soft’ intelligence with the Police and other partners, about individuals at risk as perpetrators or victims of knife crime.	To establish a shared approach to information sharing.	LBS Education (via Education Sub Group) In conjunction with the Police.	Protocol established identifying what, when and how information and intelligence regarding knife crime and carrying is shared.	Council Police	Protocol adopted by SAPH/SASH, LBS Education, Police and schools.	December 2017	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

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Information and intelligence sharing routes to be established with partners, in order to develop intelligence based multi-agency response to knife crime and knife carrying that reduces the risk of harm to our community.	Develop and utilise intelligence so we have the best information possible to inform and direct partnership activity to areas of most need.	Develop criminality – focussed intelligence to evaluate criminality and/or victimisation patterns providing a profile of : <ul style="list-style-type: none"> • Offence type and weapon types • who is involved in knife crime within the community • Drivers behind knife crime i.e. robbery, domestic abuse, gang activity • What are the triggers i.e. substance misuse (including alcohol) • Locations and times of offending • The age of offenders and victims • The ethnicity of offenders and victims • Gangs and gang activity within the community • Trauma centre data around stabbing injuries 	Develop understanding of knife crime problem profile in Southwark.	LBS Regulatory Services in consultation with the Police.	Problem profile created and shared.	Council	Information disseminated to partners to gain understanding of key issues.	<i>Knife crime profile completed January 2017</i>	
		Develop community – focused intelligence providing an insight into the perception of knife crime and knife carrying in an area. To include engagement with: <ul style="list-style-type: none"> • Faith groups • Third sector organisations • Local businesses • Residents, via tenants and residents associations • Youth groups 	Engage with faith groups, third sector organisations, local businesses, residents and youth groups.	LBS CS&P	Attendance at meetings and engagement activity planned.	Council	Distribution list established of stakeholders interested in sharing or acting as a conduit for community focussed intelligence.	December 2017	Initial Community Southwark event held June 2017.
			Local police to engage with community. Community Engagement Officer to develop intelligence and information sharing pathways.	Police	Increased confidence between police and community.	Police	Local intelligence sharing guidelines and network established.	Ongoing	

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Information and intelligence sharing routes to be established with partners, in order to develop intelligence based multi-agency response to knife crime and knife carrying that reduces the risk of harm to our community.	Develop and utilise intelligence so we have the best information possible to inform and direct partnership activity to areas of most need.	Analyse data and intelligence from partners to identify ‘hotspots’ of activity to inform operational, tactical and strategic responses to knife crime. Data sources: <ul style="list-style-type: none"> • Police - crime statistics for knife crime, serious youth violence, knife possession. Police intelligence. • Health – A&E admissions data (assault type), London Ambulance Service call locations, Redthread case studies • TFL and BTP – offence data 	Mechanism established to collate data and intelligence.	LBS Regulatory Services in consultation with Police, Health and TFL.	Pathway established to feed analysis appropriately into partnership prevention and enforcement activity.	Council	“Hotspots” to have better informed partnership responses.	Information to be reviewed on a quarterly basis To incorporate findings of Public Health JSNA and multi-agency knife crime audit taking place later in the year.	
		Conduct mapping exercise to raise awareness and establish the extent of the issue of offending and weapon carrying in our schools and colleges.	Primary schools - review nature and scale of knife carrying and offending by locality, gender and age.	SAPH in conjunction with LBS Education.	SAPH & LBS Education to send a joint letter to all primary schools requesting information.	Schools Council Police	Understanding of knife crime issue in primary schools, feed into prevention, intervention and enforcement activity.	December 2017	
			Secondary schools - review nature and scale of knife carrying and offending by locality, gender and age.	Police Schools Officers in conjunction with schools.	Police schools officers to request and collate information from affiliated schools.	Police Schools Council	Understanding of knife crime issue in secondary schools, feed into prevention, intervention and enforcement activity.	December 2017	
			SILS - review nature and scale of knife carrying and offending by locality, gender and age.	Police Schools Officers in conjunction with SILS.	Police schools officers to request and collate information from SILS.	Police Council SILS	Understanding of knife crime issue in SILS, feed into prevention, intervention and enforcement activity.	December 2017	
			Colleges - review nature and scale of knife carrying and offending by locality, gender and age.	Police in conjunction with LBS Education.	LBS Education to send a joint letter to all colleges requesting information.	Police Council	Understanding of knife crime issue in colleges, feed into prevention, intervention and enforcement activity.	December 2017	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Priority Area – Communication of Key Messages and Awareness Raising	Sub Area	Actions	Sub-Objective	Lead	Agency Outcome	Resource	Operational Outcome	Expected Completion Date	Progress to Date
Development and communication of key messages to the community about knife crime and knife carrying. To include clear signposting of where to go for help and referral routes for services.	Partnership to agree key messages to tackle knife crime and knife carrying.	Review existing partner's advice and responses to knife crime and knife carrying in Southwark.	Gather LBS and partners' advice and responses to knife crime.	LBS CS&P	Collate LBS and other advice and guidance regarding knife crime and carrying.	Council	Guidance gathered.	July 2017	
			Review content and style of partners' advice and responses to knife crime.	LBS CS&P	Gathered guidance scrutinised for examples of effective and impactful messaging.	Council	Brief report written.	July 2017	
			Collect Police material produced to address knife crime.	Police	Police material gathered and collated.	Police	Submitted to LBS.	July 2017	
		Key partners to agree key common messages for use by schools, council, police and other partners.	To make sure that key stakeholders are engaged and consulted to arrive at credible key messages.	SSAB	Key messages agreed.	Council	Key messages adopted by the Joint Adults' and Children's Board.	September 2017	
			Schools to agree key messages that resonate with broader partnership.	SAPH/SASH	Key messages agreed.	Schools	Key messages adopted and used by schools.	October 2017	
			Police to agree to key messages.	Police	Key messages agreed.	Police	Key messages adopted and used by Police in Southwark.	September 2017	
			Messages to be developed in formats for use in a variety of media and locations.	LBS External Affairs	Key messages developed.	Council	Key messages distributed to key partners for use in different media.	September 2017	
	Partnership communications campaign.	Review of previous communications campaigns; what media are most effective? Bespoke campaigns to be developed for young people and the wider community.	Desktop review of previous campaigns.	LBS CS&P	Campaigns reviewed.	Council	Campaign evaluation circulated.	July 2017	Interim review completed – July 2017.
			Review of previous campaigns aimed at young people.	Youth Council	Workshop held to review material from previous campaigns and identify what is effective.	Council	Findings of review workshop collated and distributed.	August 2017	

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Development and communication of key messages to the community about knife crime and knife carrying. To include clear signposting of where to go for help and referral routes for services.	Partnership communications campaign.	Ensure clear signposting and guidance is in place for affected members of the community, particularly young people so that they know where to go for help and advice and to report knife carrying concerns. Material to be made available at key locations and on partner's websites.	Identify partners and key locations to focus support and signposting activity.	LBS CS&P	LBS CS&P to liaise with partners and young people to identify key locations.	Council	Material in place at key locations and on key websites.	September 2017	
		Ensure that age appropriate information, support and resources are targeted at individuals and areas of risk in respect of knife crime and knife carrying.	Develop age appropriate material and identify where how to signpost so people can find help and access services.	LBS External Affairs in conjunction with Youth Council and Change makers.	Materials produced. Locations and areas of need identified. Appropriate signposting routes identified.	Council	Materials produced. Locations and areas of need identified. Appropriate signposting routes identified.	October 2017	
		Work with key partners to develop a viable strategy to affirm positive use of social media and challenge the negative effects in relation to knife crime and knife carrying.	Develop a local social media strategy.	LBS External Affairs in conjunction with Youth Council and Change makers.	Effective social media strategy devised.	Council	Pro-social messages posted online.	October 2017	
		Ensure up to date information is accessible on council and other partner's websites and in other media.	Create a directory of websites to audit.	LBS CS&P	Websites audited, those with out of date information identified.	Council	Up to date information is accessible on Council and partner websites.	October 2017	
		Identify key community ambassadors to be made aware of and involve them in the delivery of the key messages in community settings.	Recruit community ambassadors.	LBS Community Engagement	Community ambassadors identified and briefed.	Council	Community ambassadors actively promoting key messages.	December 2017	
		Develop a communications campaign ensuring appropriate information, support and resources are targeted at individuals and areas of risk in respect of knife crime and knife carrying.	Guidance and advice developed for different target audiences.	LBS External Affairs All Partners	Target audiences have access to credible guidance and advice.	Council All partners	Campaign launched.	October 2017	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

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Development and communication of key messages to the community about knife crime and knife carrying. To include clear signposting of where to go for help and referral routes for services.	Southwark wide protocol to be developed outlining commitment in tackling knife crime and knife carrying in Southwark.	Southwark wide schools protocol to be developed outlining commitment in tackling knife crime and knife carrying in Southwark.	Develop a Southwark protocol that schools and colleges can sign up to ensure safety, reassure students and parents and assert their commitment to playing an active part in tackling knife crime and knife carrying in Southwark.	LBS Education	Consultation activity with stakeholders to identify format and content of Protocol.	Council	Draft protocol agreed and circulated to broader group of stakeholder.	<i>MOPAC is developing a Mayoral 'Safer Schools' Standard.</i>			
		Equip and support young people to develop the resilience and skills to avoid the consequences of knife crime as victim and/or perpetrator.	Encourage all primary and secondary schools to educate their students about the risks and consequences of knife crime and knife carrying, paying particular attention to equipping young people with the skills to cope with the transition from primary to secondary education.	Current approach and advice given in schools, colleges and alternative provision to be refreshed to ensure that the same approach is being taken, that the key messages of the action plan are being disseminated.	Current approach and advice given in schools, colleges and alternative provision to be reviewed and updated.	SAPH to liaise with primary schools SASH to liaise with secondary schools LBS Education to liaise with SILS.	Full understanding of current approach in schools to knife crime and knife carrying.	Schools Council	Full understanding of current approach in schools to knife crime and knife carrying.	October 2017	
				Consensus approach to knife crime and knife carrying to be adopted.	LBS Education in conjunction with SAPH, SASH and SILS.	Uniform approach agreed.	Council Schools	Agreed approach is embedded across Southwark schools and colleges.	December 2017		
		Review of catchment areas for our schools and colleges: <ul style="list-style-type: none"> Where do our pupils reside? What are the feeder schools in the transition from primary to secondary school? 	To capture the journeys students undertake and identify significant feeder schools.	SAPH to liaise with primary schools SASH to liaise with secondary schools LBS Education to liaise with SILS.	Pupil data captured.	Schools Council	Mapping of pupil movement in Southwark.	December 2017			

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		Identification and implementation of measures to increase the safety of young people during the transitional period from primary to secondary education.	To improve links between primary and secondary feeder schools.	LBS Education in conjunction with all schools.	Improved communication between schools.	Council Schools	Resilience of students increased at transition to secondary school.	December 2017	
			To identify appropriate measures to support students.	LBS Education in conjunction with SAPH and SASH.	Better understanding of issues that impact as a result of transition and pupil travel.	Council Schools	Better deployment of resources to facilitate better transition to secondary school.	December 2017	
	Develop programme of workshops and events for young people about the consequences of knife crime and knife carrying.	Mapping exercise to be carried out of all current extra-curricular activity in schools, youth clubs, community centres etc. to identify potential 'gaps' in provision.	Understand scope of current provision.	SAPH in consultation with primary schools	Current provision collated.	Schools Council	Full understanding of current youth provision, identification of gaps in areas of need.	Initial mapping exercise to be completed December 2017.	
				SASH in consultation with secondary schools.	Current provision collated.	Council Voluntary sector	Full understanding of current youth provision, identification of gaps in areas of need.	Initial mapping exercise to be completed December 2017.	
				LBS CS&P /Y&PS in consultation with youth clubs.	Current provision collated.	Council	Full understanding of current youth provision, identification of gaps in areas of need.	Initial mapping exercise to be completed December 2017.	
		LBS Community Engagement in consultation with voluntary sector	Current provision collated.						

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			To target activity at areas of identified need.	LBS C&SP	Work plan devised to direct provision to areas of need.	Council	Youth provision targeted to areas of most need.	March 2018	
		Develop programme of events such as theatre and workshops to take place in schools, colleges, youth clubs and other community settings. To include participatory workshops; "speak outs" in which young people take the lead in the design and development.	To target activity at areas of need involving young people.	LBS CS&P in conjunction with LBS Communities, LBS Y&PS, schools, Youth Council	Programme developed.	Council	Events delivered and evaluated.	Programme developed by March 2018.	
		Organise and deliver a knife crime conference for stakeholders including young people, schools and other key stakeholders with facilitated workshops to share best practice.	To review year 1 of action plan.	SSCB and SSAB	Event timetabled.	Council	Conference delivered and reviewed.	September 2018	
Equip parents, carers, siblings, friends and peers with the information and skills to deal with the risks and effects of knife crime and knife carrying.	Provision of easily accessible Information and support.	Develop a toolkit that provides simple guidance about the risks associated with knife crime and carrying and how to support individuals who are involved. To include clear signposting of available support.	Develop a toolkit to meet needs of intended audience.	LBS CS&P	Toolkit designed and tested.	<i>Funding stream to be confirmed</i>	Development of toolkit.	Initial toolkit to be developed by March 2018.	
			Toolkit rolled out.	LBS CS&P	Review process organised with key stakeholders, mystery shopping of guidance.	<i>Funding stream to be confirmed</i>	Toolkit developed to be accessible in key locations and media.	July 2018 <i>MOPAC is developing a Toolkit as part of the pan-London Knife Crime Strategy.</i>	Partnership websites amended as appropriate and other avenues of advice and guidance identified.

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Strategic Outcome Keeping Young People Safe <ul style="list-style-type: none"> to protect children and young people from harm by tackling violence improving awareness of the risks and consequences of carrying a knife 									
Priority Area – Prevention and Early Intervention	Sub Area	Actions	Sub Objective	Lead	Agency Outcome	Resource	Operational Outcome	Expected Completion Date	Progress to Date
The minority of young people who carry/use knives do so for a variety of reasons with common themes including fear, self-protection, status, and respect. This calls for a multi-faceted response, which not only engages young people but also works with parents and carers and the wider community.	Increase the feeling of safety of young people when travelling through Southwark and beyond as pedestrians, cyclists and by using public transport. The creation of 'safe places' and 'safe routes' home from school.	Safer schools protocols and end of school patrol plans to be agreed with secondary schools, to reduce the risk of harm to young people through staggering school finishing times throughout the year and at term ends.	To reduce harm at times identified as high-risk.	Police (Safer Schools officers) in conjunction with secondary schools.	Identify areas and times of risk.	Police Schools	Available resources deployed to mitigate risk.	Ongoing	
		Young people asked to complete a travel survey so that the extent of the issue can be captured.	To inform response to knife carrying in response to young people travelling (included in school knife carrying survey).	Youth Council	To obtain a young person's perspective on risk and perceived risk in relation to travel.	Council	To inform a strategy towards developing safe routes.	October 2017	
		Development and implementation of 'safe routes'.	To increase safety of young people when travelling across the borough.	Police in conjunction with all partners.	"Safe routes" identified across the borough.	Police All partners	Increases safety, reducing fear and preventing young people from becoming victims of knife crime.	December 2017	
		Strengthen and refresh CitySafe network of locations, publicising the scheme to local businesses, encouraging recruitment to the scheme.	To have a reliable and well located network of CitySafe Havens in Southwark.	Police in conjunction with Change Makers.	To have a mechanism to recruit and support Haven venues.	Police Council	Network of Havens established and publicised.	September 2017 <i>CitySafe Havens identified in MOPAC Knife Crime Strategy.</i>	
	Widen the choices available for young people through the provision of positive activities, diverting young people away from carrying knives or becoming involved in knife crime.	Mapping exercise to be conducted across the borough to identify what activities are currently available outside of school hours. Gaps in provision can then be identified and positive activity introduced into these areas.	To enable gaps to be identified and opportunities signposted.	LBS CS&P LBS Y&PS	Survey of activity and gaps compiled for partners.	Council	Available resources directed to gaps, existing opportunities marketed to those most affected by knife carrying.	Initial mapping exercise to be completed December 2017.	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Priority Area – Consultation and Engagement	Sub Area	Actions	Sub-Objective	Lead	Agency Outcome	Resource	Operational Outcome	Expected Completion Date	Progress to Date
The minority of young people who carry/use knives do so for a variety of reasons with common themes including fear, self-protection, status, and respect. This calls for a multi-faceted response, which not only engages young people but also works with parents and carers and the wider community.	Widen the choices available for young people through the provision of positive activities, diverting young people away from carrying knives or becoming involved in knife crime.	Programme of activity to be developed targeted at locations and cohort(s) identified as having the greatest need utilising Junior Citizens and including First Aid training as provided by StreetDoctors in dealing with bleeding injuries.	To develop resilience and pro-social behaviour to challenge “normalisation” of knife carrying.	LBS CS&P in conjunction with LBS Y&PS.	Activities timetable and publicised.	Council	Available resources directed to gaps, existing opportunities marketed to those most affected by knife carrying. More young people gaining training and employment.	Programme developed by July 2018.	
	Make education, training, and employment opportunities available to all. Widening opportunities for young people diverting individuals away from crime.	Ensure all opportunities to access ETE are publicised and accessible and made available to those at risk of being affected by knife crime and knife carrying.	To make sure those who are sometimes identified as “hard to reach” have access to ETE opportunities.	LBS LET	Clear guidance as to available opportunities promoted via credible networks to access “hard to reach”.	Council	Increased take up of opportunities by those who are identified as at risk of being affected by knife crime and carrying.	August 2017 and ongoing.	
	Develop engagement opportunities for those affected by knife crime within existing community based services such as GP surgery’s and pharmacies, offering advice, guidance and referral.	Develop a community based service model, similar to that of the IRIS model for domestic abuse victims, to enhance and strengthen referral pathways so that victims, perpetrators and parents and carers concerned about their children can more easily access early intervention support.	To improve the reach of support services and advice to those who may find it difficult to access support.	CCG	Consultation activity undertaken with likely conduits and representative of marginalised groups.	CCG	Draft service model identified.	July 2018	
Targeted support for high risk groups and young people on the verge of or involved in knife crime and/or knife carrying.	Enhance and promote peer support offer.	Mediation & Mentoring programme to be developed so that young people can support each other to address knife crime and knife carrying using Restorative Justice approach when appropriate.	To equip young people with skills and resilience to support each other to tackle knife crime.	LBS YOS	Appropriate programme of training and support identified and established.	Council	Programme of training and support timetabled.	Programme developed by December 2017.	
		Establish a Female Focus Group of young people to determine how best to support young women and girls affected by knife crime particularly knife carrying.	To understand the effects that knife crime and carrying has on girls and young women and identify the appropriate responses.	LBS YOS	Meetings and engagement events timetabled.	Council	Meetings and engagement activity reviewed and fed into revised action plan.	Group to be established by October 2017.	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Priority Area – Consultation and Engagement	Sub Area	Actions	Sub-Objective	Lead	Agency Outcome	Resource	Operational Outcome	Expected Completion Date	Progress to Date
Targeted support for high risk groups and young people on the verge of or involved in knife crime and/or knife carrying.	Specific interventions and approaches to be designed for young B&ME males targeting this cohort.	Conduct desk research, examine data, and conduct surveys and focus groups to determine if there are approaches that need to be taken that focus on issues of ethnicity, immigration and identity to tackle knife crime and knife carrying.	To understand how issues of race, ethnicity and immigration may impact on individuals and contribute to their risk of being affected by knife crime.	LBS CS&P LBS YOS	To undertake a report taking into consideration key stakeholders and available research.	Council	To compile a report to enable such action as necessary to be included in a revision of the action plan.	December 2017	
		Develop and implement an “Identify” programme which supports and works with cohorts at risk of knife crime and serious violence.	To target those most at risk of being affected by knife crime.	LBS YOS	To develop an effective programme to engage, and divert identified individuals away from knife crime.	Council	Programme timetabled.	April 2018	
	Diversion & early intervention opportunities for youth offenders.	Early liaison and intervention between Police and Youth Offending Service (YOS) regarding individuals of concern, so that diversionary measures can be implemented to reduce risk.	To reduce risk by taking on pro-active preventative work.	LBS YOS in conjunction with Police	To refine approach to identify individuals of concern.	Council Police	Increased deployment of targeted diversionary activity.	Ongoing	
	Protecting vulnerable people - focused on high harm individuals; at risk children and young people.	Referral pathways to be developed as part of Early Help and MASH services for children and young people identified as being at risk of involvement in knife crime, as victims or offenders and their affected siblings.	To reduce risk by taking on pro-active preventative work.	LBS Children’s Social Care	To refine approach to identify individuals of concern and their siblings.	Council	Referral process established and publicised.	September 2017	
HAMROW - Partnership discussion of those at risk of knife crime and knife carrying, so that diversionary measures can be implemented to reduce risk.		To reduce risk by taking on pro-active preventative work.	Police	To refine approach to identify individuals and their associates for diversionary activity.	Police	Better integration of HAMROW with broader partnership activity.	Ongoing		

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Priority Area – Consultation and Engagement	Sub Area	Actions	Sub-Objective	Lead	Agency Outcome	Resource	Operational Outcome	Expected Completion Date	Progress to Date
Targeted support for high risk groups and young people on the verge of or involved in knife crime and/or knife carrying.	Protecting vulnerable people - focused on high harm individuals; at risk children and young people.	Police schools officers to work closely with schools for early identification of those at risk of knife crime and knife carrying.	To reduce risk by taking on pro-active preventative work.	Police schools officer in conjunction with Schools.	To manage risk more pro-actively and to better integrate supportive and enforcement responses from partners.	Police Schools	Better coordinated “wrap-around” packages to those at most risk.	Ongoing	
		Improve information sharing and referral pathways between youth organisations such as Redthread and OASIS based in hospital A&E and council services.	To reduce risk by through pro-active intervention.	LBS CS&P in conjunction with Redthread and OASIS.	To manage risk more pro-actively and to better integrate support and diversionary responses from partners.	Council MOPAC	Earlier intervention and support provided for those at greatest risk.	Ongoing	
		Partnership approach to harm reduction tackling underlying drivers to knife crime and criminality for both victims and perpetrators. Such as substance misuse and mental health issues.	To reduce risk by taking on pro-active preventative work.	Health	To broker better joint-working with key partners to reduce risks to those affected by knife crime.	Health	More timely and appropriate referrals to support and enforcement services.	Ongoing	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Strategic Outcome – Taking action against those perpetrating knife crime									
Priority Area – Enforcement against perpetrators	Sub Area	Actions	Sub Objective	Lead	Agency Outcome	Resource	Operational Outcome	Expected Completion Date	Progress to Date
Disrupting, prosecuting knife carrying criminals' involvement and ownership.	Deployment of enforcement options against those perpetrating knife crime.	Operation Sceptre was launched by the Police in July 2015 with the aim of reducing knife crime and the number families affected by knife crime across the whole of London. The operation seeks to target not only those who carry and use knives, but also the supply, access and importation of weapons.	Activity to include: <ul style="list-style-type: none"> • Executing warrants against those believed to be involved in violent crime • Test purchasing to ensure that those selling knives do so in full compliance with the law • Schools engagement to deter impressionable youngsters from carrying a knife • Patrols in knife crime hotspots • Weapon sweeps to detect and safely remove any items that have been hidden for use by criminals at a later time 	Police	Reduction in knife crime. Information and intelligence collated, and disseminated as appropriate amongst partners.	Police	Reduce knife crime and its impact in the community.	Monthly Ongoing	
		Review and improve partnership disruption and enforcement response to knife crime.	Activity to include: <ul style="list-style-type: none"> • Integrated Offender Management Nominals enforcement control measures – bail conditions, tenancy controls, Police visits • Test purchase operations & consequences highlighted (Trading Standards) • Restorative justice approach • Evictions and demoted tenancies. To include work with RSL's • Partnership Tasking Group (PTG) to share information and deploy resources to support enforcement activity • Events approved by the council to be subject to scrutiny; section 17 of the Crime & Disorder Act 1998 and knife crime. Consideration to preventative and deterrent measures e.g. Search regimes, knife arches, conditions of entry. 	All partners	Reduction in knife crime. Information and intelligence collated, and disseminated as appropriate amongst partners.	All partners	Reduce knife crime and its impact in the community.	Ongoing	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Priority Area – Consultation and Engagement	Sub Area	Actions	Sub-Objective	Lead	Agency Outcome	Resource	Operational Outcome	Expected Completion Date	Progress to Date
Disrupting, prosecuting knife carrying criminals involvement and ownership	Police engagement with CPS and judiciary to inform and give context to impact of offending on the victim.	Crown Prosecution Service (CPS) engagement, regular meetings with chief prosecutor and liaison with local courts). Presentations to judiciary; monitor sentencing guidance (including community sentences) & rehabilitation.	To ensure that enforcement activity is aligned with best practice to support victims and to divert offenders robustly away from criminal activity.	Police In conjunction with CPS and Local magistrates.	To support the Criminal Justice System to achieve consistent best practice supporting victims and enabling offenders to move away from crime.	Police CPS Local magistrates	Better sentencing for offenders and victims.	Ongoing	
	Effective use of the criminal justice process.	Police detections & prosecutions to be scrutinised to ensure best case outcomes and investigative learning.	To maximise the impact of enforcement responses in protecting victims and diverting offenders from crime.	Police	To maximise the effectiveness of enforcement resources.	Police	Improved conviction rates.	Ongoing	
		Specific training for local NPS and CRC officers on local knife crime to aid pre-sentence report writing.	To maximise the effectiveness of pre-sentence reports.	Police NPS in conjunction with London CRC.	Improved pre-sentence report.	NPS London CRC	Magistrates & judges able to make a more informed decision when sentencing offenders.	March 2018	

Knife Crime and Knife Carrying Action Plan 2017 - 2019

Performance Measures

Quantitative

- Reduction in knife related injury and homicide

Qualitative

- **Local Attitude Survey**

Administering a local survey completed by young people and the community to measure changes in attitude towards knife carrying and knife crime.

Glossary and Abbreviations

Abbreviation	Organisation/Agency/Department
AKCF	Anti-Knife Crime Forum
B&ME	Black & Minority Ethnic
BTP	British Transport Police
CCG	NHS Southwark Clinical Commissioning Group
CPS	Crown Prosecution Service
CRC	Community Rehabilitation Company
CS&P	LBS Community Safety & Partnerships Team
HKC	Habitual Knife Carrier
HO EGVE	Home Office Ending Gang and Youth Violence Team
JCP	Job Centre Plus
JSNA	Joint Strategic Needs Assessment
MOPAC	Mayor's Office for Policing and Crime
NPS	National Probation Service
SAPH	Southwark Association of Primary Head teachers
SASH	Southwark Association of Secondary Head teachers
SAVU	Southwark Anti-Violence Unit
SSAB	Southwark Safeguarding Adults' Board
SSCB	Southwark Safeguarding Children's Board
SILS	Southwark Inclusive Learning Service
SWOT	Strengths, Weaknesses, Opportunities, Threats
TFL	Transport for London
Youth Council	LBS Youth Council
LBS	London Borough of Southwark
LBS External Affairs	LBS Communications, Policy and Public Affairs
LBS Communities	LBS Communities Directorate
LBS Education	LBS Education Department
LBS LET	LBS Local Economy Team
LBS YOS	LBS Youth Offending Service
LBS YOS RJ	LBS Youth Offending Service Restorative Justice
LBS Y&PS	LBS Youth & Play Service